## AGENDA



Date: October 4, 2019

A meeting of the Supplemental Police and Fire Pension Fund Board of Trustees will be held at 8:30 a.m. on Thursday, October 10, 2019, in the Second Floor Board Room at 4100 Harry Hines Boulevard, Dallas, Texas. Items of the following agenda will be presented to the Board:

A. CONSENT AGENDA

**Approval of Minutes** 

Regular meeting of September 12, 2019

# B. DISCUSSION AND POSSIBLE ACTION REGARDING ITEMS FOR INDIVIDUAL CONSIDERATION

- 1. January 1, 2019 Actuarial Valuation
- 2. Initial reading and discussion of the 2020 Budget

The term "possible action" in the wording of any Agenda item contained herein serves as notice that the Board may, as permitted by Texas Government Code, Section 551, in its discretion, dispose of any item by any action in the following non-exclusive list: approval, disapproval, deferral, table, take no action, and receive and file. At the discretion of the Board, items on this agenda may be considered at times other than in the order indicated in this agenda.

At any point during the consideration of the above items, the Board may go into Closed Executive Session as per Texas Government Code, Section 551.071 for consultation with attorneys, Section 551.072 for real estate matters, Section 551.074 for personnel matters, and Section 551.078 for review of medical records.

#### Dallas Police and Fire Pension System Thursday, September 12, 2019 8:30 a.m. 4100 Harry Hines Blvd., Suite 100 Second Floor Board Room Dallas, TX

Supplemental meeting, William F. Quinn, Chairman, presiding:

#### ROLL CALL

#### **Board Members**

Present at 8:32 a.m.	William F. Quinn, Nicholas A. Merrick, Joseph P. Schutz, Robert B.
	French, Ray Nixon, Susan M. Byrne, Tina Hernandez Patterson,
	Robert C. Walters, Armando Garza, Kneeland Youngblood (by
	phone)
	1 /
Absent:	Gilbert A. Garcia
riosent.	
Staff	Kelly Gottschalk, Josh Mond, Kent Custer, Brenda Barnes, John Holt,
Stall	Damion Hervey, Cynthia Thomas, Ryan Wagner, Greg Irlbeck,
	Michael Yan, Milissa Romero
0.4	
<u>Others</u>	Sheri Kowalski, Andrew Kramer, Elizabeth Reich, Kenneth Sprecher,
	David Dunnahoo, John G. Myers, Tom Moore, Janis Elliston, David
	Elliston, Jose Deleon
	* * * * * * *

The meeting was called to order at 8:32 a.m.

The meeting was recessed at 8:32 a.m. and reconvened at 11:55 a.m.

\* \* \* \* \* \* \* \*

#### A. CONSENT AGENDA

#### **Approval of Minutes**

Regular meeting of August 8, 2019

After discussion, Mr. Nixon made a motion to approve the minutes of the meeting of August 8, 2019. Ms. Hernandez Patterson seconded the motion, which was unanimously approved by the Board.

1 of 2

Supplemental Board Meeting Thursday, September 12, 2019

\* \* \* \* \* \* \* \*

Ms. Gottschalk stated that there was no further business to come before the Board. On a motion by Ms. Hernandez Patterson and a second by Mr. Nixon, the meeting was adjourned at 11:56 a.m.

	William F. Quinn Chairman
ATTEST:	
Kelly Gottschalk	
Secretary	



## **DISCUSSION SHEET**

#### ITEM #B1

Topic:	January 1, 2019 Actuarial Valuation
Attendees:	Jeff Williams, Vice President and Consulting Actuary, Segal Consulting Caitlin Grice, Consulting Actuary, Segal Consulting
Discussion:	Jeff Williams and Caitlin Grice of Segal Consulting, DPFP's actuarial firm, will be present to discuss results of the January 1, 2019 actuarial valuation report, including the GASB No. 67 actuarial valuation.
Staff Recommendation:	<b>Approve</b> issuance of the January 1, 2019 actuarial valuation report, subject to final review by the auditors (BDO) and review and approval by the Executive Director.

Supplemental Board Meeting- Thursday, October 10, 2019



# ANNUAL VALUATION SUMMARY AS OF JANUARY 1, 2019

**Board of Trustees Meeting** 

October 10, 2019

**Dallas Police and Fire Pension System** 

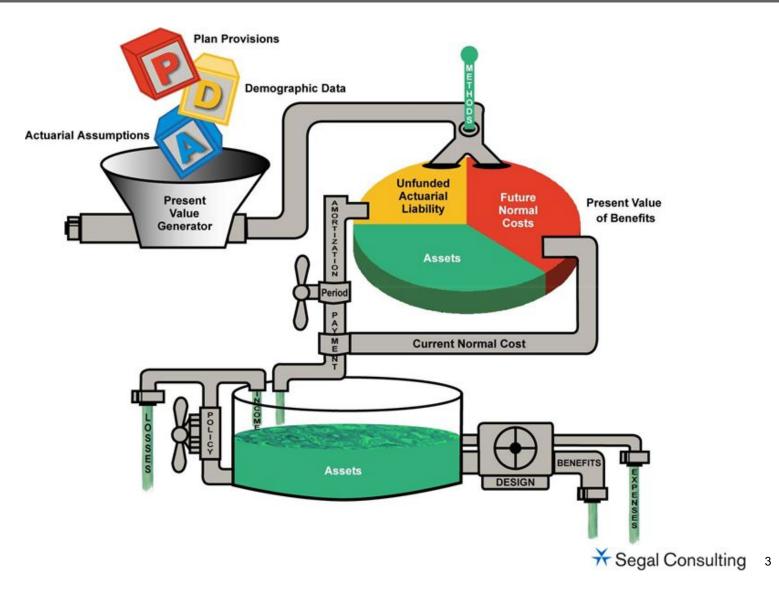
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 $\mathbf{X}$  Segal Consulting

# Agenda

- 1. Portrait of a Pension Valuation
- 2. Summary of January 1, 2019 Actuarial Valuation Results
- 3. Summary of Data
- 4. Historical Results
- 5. Solvency Projection
- 6. Risk
- 7. Importance of Accurate Payroll Projections
- 8. GASB Accounting Disclosures
- 9. Supplemental Plan Results

# **Portrait of a Pension Valuation**





# COMBINED PLAN RESULTS

- City's Actuarially Determined Contribution (ADC) is based on a 30-year amortization of the System's unfunded actuarial accrued liability, in accordance with Texas Code Section 802.101
  - Actual City contributions expected to be less than the ADC
  - Unfunded liability is projected to be paid off in 38 years, based on City's Hiring Plan payroll projections (down from 45 years in the 2018 valuation)
- > City's ADC for 2019 is \$152.1 million (41.88% of computation pay)
  - Decrease from \$157.1 million (45.40% of pay) in 2018, primarily due to demographic experience gains and assumption changes, partially offset by investment losses
  - Actual City contribution for 2018 was \$149.4 million, or 95.1% of the 2018 ADC; contributions were expected to be \$151.9 million (\$5.344 million for 26 pay periods, plus \$13 million)
  - City contributions for 2019 are expected to be \$157.8 million (\$5.571 million for 26 pay periods, plus \$13 million). If this amount is contributed, it will be 103.7% of the 30-year ADC.

- > The funded ratio changes from 2018 to 2019:
  - Increased from 47.74% to 48.10% on an actuarial basis
  - Decreased from 46.68% to 45.43% on a market basis
- > Actuarial value of assets increased from \$2.15 billion to \$2.16 billion; market value of assets decreased from \$2.10 billion to \$2.04 billion
  - Assumed rate of return is 7.25%
  - Market return was 2.09%
  - Actuarial return was 5.48%
  - Actuarial value is 105.88% of market value; there were \$120 million in unrecognized market value losses as of the valuation date
- > The following assumption changes are included in this valuation:
  - Salary scale assumption updated to reflect 2016 Meet and Confer Agreement, as amended in 2018
  - Ad-hoc COLA now assumed to begin Oct. 1, 2050; last year it was assumed to begin Oct. 1, 2053



> Reconciliation of the City's ADC (30-year amortization), shown below:

- 2018 ADC \$157.1M, or 45.40% of pay
  2019 ADC, prior to any changes \$159.7M, or 43.26% of pay
- 2019 ADC, after assumption changes
- **\$152.1M**, or **41.88%** of pay

<u>Note</u>: Total computation pay, or valuation pay, shown in the valuation report is the active members' actual payroll for the preceding year, increased by the salary scale applicable for each member to account for their anticipated salary increases in the upcoming year.



	As of 1/1/2019	As of 1/1/2018
Total Normal Cost, Including Administrative Expenses	\$60,600,247	\$61,892,453
Expected Member Contributions	<u>-49,020,851</u>	<u>-46,714,953</u>
Employer Normal Cost	\$11,579,396	\$15,177,500
Total Normal Cost as a % of Computation Pay	16.69%	17.89%
Employer Normal Cost as a % of Computation Pay	3.19%	4.39%
Actuarial Accrued Liability	\$4,494,822,504	\$4,505,437,185
Actuarial Value of Assets	- <u>2,161,899,662</u>	- <u>2,151,039,343</u>
Unfunded Liability	\$2,332,922,842	\$2,354,397,842
Funded Ratio	48.10%	47.74%
Computation Payroll	\$363,117,415	\$346,036,690
Actuarially Determined Employer Contribution, in dollars	\$152,084,297	\$157,100,128
Actuarially Determined Employer Contribution, as a percentage of computation pay	41.88%	45.40%
100% Projected Funded Status Year, based on City's Hiring Plan Payroll	2057	2063

# **Summary of Data**

	Year Ended December 31,			
	2018	2017	Change	
Active Members				
Number	5,012	4,952	+60 members	
Average Age	40.1	40.6	-0.5 years	
Average Service	12.8	13.4	-0.6 years	
Average Computation Pay	\$72,450	\$69,878	+3.7%	
Number in DROP	483	626	-143 members	
Total DROP Accounts	\$192.4M	\$241.4M	-\$49.0M	
Retirees and Beneficiaries				
Number <sup>1</sup>	4,895	4,748	+147 members	
Average Monthly Payment <sup>2</sup>	\$4,217	\$4,171	+1.1%	
Terminated Vested Members				
Number	230	226	+4 members	

<sup>1</sup>Includes beneficiaries with DROP accounts only

<sup>2</sup>Includes benefit supplement, excludes annuitization of DROP balances



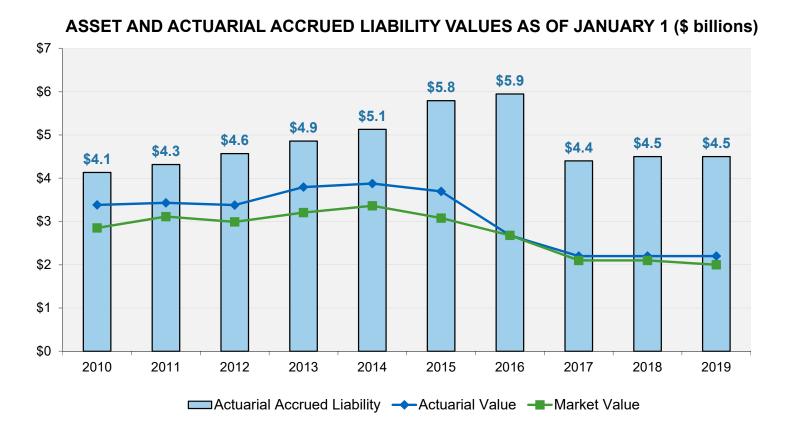
## **Historical Results**



ASSET RETURNS

<u>Note</u>: The actuarial returns for 2012 and 2015 include the effects of changes in asset method. The returns for 2014 and 2015 include significant write-downs of the Plan's assets.

## **Historical Results**

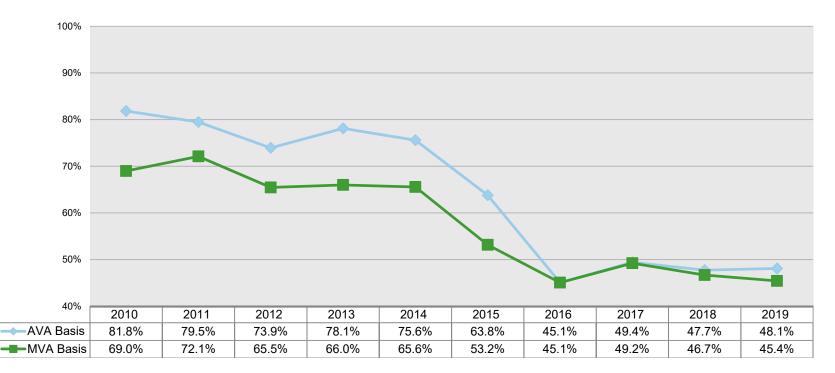


<u>Notes</u>: The significant increase in liability in 2015 is due to the change in discount rate, from 8.50% to 7.25%. The liability decrease in 2017 is attributable to the plan changes implemented following the adoption of HB 3158.

As mentioned previously, the decline in assets from January 1, 2014 through January 1, 2016 is primarily the result of write-downs. The actuarial value of assets was set equal to market value as of January 1, 2016. The decline during 2016 reflects the unusually large number of DROP payments made in that year.

## **Historical Results**

#### **FUNDED PERCENTAGE AS OF JANUARY 1**



## Risk

## **Investment Risk**

- > The System's assets are expected to earn less than the assumed rate over the next few years as the investment portfolio is rebalanced.
- > Beyond that, the System could be at risk of not meeting its funding goals if the asset returns are below the assumed long-term rate.
- > Benefit payments are higher than contribution income; for 2018, benefits were \$98.4 million more than contributions received. The System is reliant on investment income to cover the difference.

## Longevity and Demographic Risk

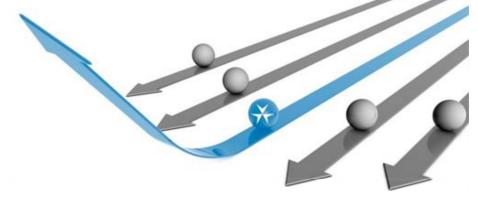
- If members live longer than expected, the benefit payouts will be higher than currently assumed, which will draw down the System's assets.
- > The plan's costs are also reliant on turnover and retirement patterns.

## **Contribution Risk**

- > Plan contribution rates are set by statute, but the dollars of contributions depend on the computation payroll to which the rates are applied.
- The following slides describe the importance of accurate payroll projections on the System's ability to improve its funding status.

## The Importance of Accurate Payroll Projections

- Segal Consulting ("Segal") strongly recommends an actuarial funding method that targets 100% funding of the actuarial accrued liability.
- > Payments should be enough to cover normal cost, interest on the unfunded actuarial accrued liability and, ultimately, the principal balance.
- The funding policy adopted by the State in HB 3158 meets this standard, <u>if</u> the City's Hiring Plan payroll projections come to fruition.
- > Assuming the City's Hiring Plan payroll projection is met, the expected full-funding date is 2057, six years earlier than the expected full-funding date from the 2018 valuation.
  - Full-funding date may vary on an annual basis due to demographic experience, economic experience, and contributions other than assumed.



## The Importance of Accurate Payroll Projections, contd.

- > Through the first three years of the policy (2017 2019), valuation payroll based on participant data is cumulatively \$52.4 million less than the City's projections.
- > City's long-term contribution rate is scheduled to be 34.50% of computation pay
  - Through 2024 there is a floor on the City's contribution levels
  - Beginning in 2025, City expected to contribute based solely on pay
  - City's plan reflects significant growth in payroll over 20 years, from \$372 million in 2017 to \$684 million in 2037 (average annual growth of 3.1%)
  - Differences between actual payroll and City's Hiring Plan payroll will have an impact on when the System is projected to become fully funded
  - If payroll growth is more modest, or if there is adverse experience in the System that leads to losses, the period required to achieve 100% funding could be significantly longer.
  - If the City's Hiring Plan projections are not met and instead the current valuation payroll of \$363.1 million increases by the assumed payroll growth of 2.75% each year ongoing, and if City and member contributions are based on this projected payroll beginning in 2025, the System is projected to be only 30% funded in 2057, rather than 100%.

## **City's Hiring Plan Payroll vs. Projected Valuation Payroll**

Year	City's Hiring Plan Payroll	Projected Valuation Payroll <sup>1</sup>	\$ Difference
2017	\$372,000,000	\$357,414,472	-\$14,585,528
2018	364,000,000	346,036,690	-17,963,310
2019	383,000,000	363,117,415	-19,882,585
2020	396,000,000	373,103,144	-22,896,856
2021	408,000,000	383,363,480	-24,636,520
2022	422,000,000	393,905,976	-28,094,024
2023	438,000,000	404,738,390	-33,261,610
2024	454,000,000	415,868,696	-38,131,304
2025	471,000,000	427,305,085	-43,694,915
2026	488,000,000	439,055,975	-48,944,025
2027	507,000,000	451,130,014	-55,869,986
2028	525,000,000	463,536,090	-61,463,910
2029	545,000,000	476,283,332	-68,716,668
2030	565,000,000	489,381,124	-75,618,876
2031	581,000,000	502,839,105	-78,160,895
2032	597,000,000	516,667,180	-80,332,820
2033	614,000,000	530,875,528	-83,124,472
2034	631,000,000	545,474,605	-85,525,395
2035	648,000,000	560,475,156	-87,524,844
2036	666,000,000	575,888,223	-90,111,777
2037	684,000,000	591,725,149	<u>-92,274,851</u>
			-\$1,150,815,169

<sup>1</sup> Valuation payroll is the active members' actual payroll for the preceding year, increased by the salary scale applicable for each member to account for their anticipated salary increases in the upcoming year.

#### **Assumptions:**

- > Valuation payroll projected at 2.75% per year
- Beginning in 2025, the statutory contributions cease and City contributions equal 34.5% of actual computation pay
- > Member contributions: 13.5% of computation pay

#### **Findings:**

- Total City and Member contributions between 2025 and 2037, based on the City's Hiring Plan payroll projections: \$3.611 Billion
- Total City and Member contributions between 2025 and 2037, based on projected valuation payroll: \$3.154 Billion
- Difference in total contributions based on these two projections, just for the period of 2025 through 2037: \$457 Million
- The \$457 Million gap is down from \$523 Million last year, because the 2019 projected valuation payroll is about 2% higher than was expected in the 2018 valuation.

# **Funded Percentage Projection**



#### **FUNDED PERCENTAGE (AVA)**

The projection above anticipates that all actuarial assumptions are met in the future and all contributions are made as expected. Projections are based on the City's Hiring Plan payroll projections through 2037 for the "City's Hiring Plan Payroll" projection. The "Projected Valuation Payroll" uses the actual January 1, 2019 payroll projected forward each year at the 2.75% growth assumption.

Based on the City's Hiring Plan payroll projections, 100% funding is projected by January 1, 2057. Based on the projected valuation payroll, the funded percent is projected to be 30% on January 1, 2057.



# GASB 67 Accounting Disclosures – Net Pension Liability

> The Pension System is required to provide disclosures under GASB Statement 67. The components of the net pension liability are as follows:

	Year Ended December 31, 2018	Year Ended December 31, 2017
Total Pension Liability	\$4.50 billion	\$4.50 billion
Plan Fiduciary Net Position	\$2.04 billion	\$2.10 billion
City's Net Pension Liability	\$2.46 billion	\$2.40 billion
Plan Fiduciary Net Position as a percentage of the Total Pension Liability	45.36%	46.77%

- Total Pension Liability as of December 31, 2018 includes the DROP revocations between September 1, 2017 and February 28, 2018.
- In the event that a pension plan has a projected insolvency date, GASB requires that the unfunded benefits be discounted using a 20-year, tax-exempt general obligation bonds rate rather than the Plan's funding rate.
- Based on HB 3158 contribution requirements and the City's Hiring Plan (90% of which was used for projecting computation pay for GASB purposes), City and member contributions are projected be able to pay the benefits of current members. Therefore, GASB liabilities as of both December 31, 2018 and December 31, 2017 are determined using the valuation discount rate of 7.25%.



# SUPPLEMENTAL PLAN RESULTS

# **Supplemental Plan Results**

- City of Dallas contributes to the Supplemental Plan each year based on the normal cost (net of member contributions) and a ten-year amortization of the unfunded actuarial accrued liability
- Same assumption changes implemented for the Combined Pension Plan apply to the Supplemental Plan, with the exception of administrative expenses
- Total recommended contribution for the Supplemental Plan decreased from \$2.41 million in 2018 to \$1.97 million in 2019
  - City's portion decreased from \$2.27 million to \$1.88 million
- > Supplemental Plan net assets increased from \$17.8 million to \$18.3 million
- > Funded ratio increased from 51.5% to 57.6%
- > Number of active members decreased from 44 to 39
- > Number of annuitants decreased from 140 to 138
- > GASB net pension liability (NPL) is determined using the valuation discount rate of 7.25%
- > NPL decreased from \$15.9 million last year to \$13.5 million

## Caveats

- This presentation is intended for the use of the Board of Trustees for the Dallas Police and Fire Pension System, and is a supplement to Segal Consulting's full valuation reports for the System as of January 1, 2019.
- Please refer to the full valuation reports for a description of assumptions and plan provisions reflected in the results shown in this presentation. The reports also include more comprehensive information regarding the System's membership, assets, and experience during the most recent plan year.
- Projections, by their nature, are not a guarantee of future results. They are intended to serve as estimates of future financial outcomes that are based on assumptions about future experience and the information available to us at the time the modeling is undertaken and completed. The projected future results included in this presentation show how the System would be affected if specific investment return, salary, mortality, turnover, disability and retirement assumptions are met. Actual results may differ due to such variables as demographic experience, the economy, contribution patterns, stock market performance and the regulatory environment.
- The calculations included in this presentation were completed under the supervision of Jeffrey S. Williams, FCA, ASA, MAAA, EA, and Deborah K. Brigham, FCA, ASA, MAAA, EA.

## **Questions?**

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Caitlin Grice, ASA, MAAA Consulting Actuary





#### **Dallas Police and Fire Pension System Supplemental Plan**

Actuarial Valuation and Review as of January 1, 2019

This report has been prepared at the request of the Board of Trustees to assist in administering the Plan. This valuation report may not otherwise be copied or reproduced in any form without the consent of the Board of Trustees and may only be provided to other parties in its entirety, unless expressly authorized by Segal. The measurements shown in this actuarial valuation may not be applicable for other purposes.

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October 8, 2019

Kelly Gottschalk Dallas Police and Fire Pension System Supplemental Plan 4100 Harry Hines Blvd., Suite 100 Dallas, TX 75219-3207

Dear Board Members:

We are pleased to submit this Actuarial Valuation and Review as of January 1, 2019. It summarizes the actuarial data used in the valuation, analyzes the preceding year's experience, and establishes the funding requirements for fiscal 2019.

This report was prepared in accordance with generally accepted actuarial principles and practices at the request of the Board to assist in administering the Supplemental Plan. The census information on which our calculations were based was prepared by the System's IT Department, under the supervision of John Holt, and the financial information was provided by the System's Finance Department. That assistance is gratefully acknowledged.

The actuarial calculations were directed under our supervision. We are members of the American Academy of Actuaries and we meet the Qualification Standards of the American Academy of Actuaries to render the actuarial opinion herein. To the best of our knowledge, the information supplied in this actuarial valuation is complete and accurate. Further, in our opinion, the assumptions as approved by the Board are reasonably related to the experience of and the expectations for the Plan. Since the members in this Supplemental Plan are a subject of the Dallas Police and Fire Pension System Combined Pension Plan, and since the assests are invested together, the same assumptions are used for both. Changes impacting the larger plan will impact this one as well.

We look forward to reviewing this report at your next meeting and to answering any questions.

Sincerely,

Segal Consulting, a Member of The Segal Group, Inc.

By:

Jeffrey S. Williams, FCA, ASA, MAAA, EA Vice President and Consulting Actuary

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Deborah K. Brigham, FCA, ASA, MAAA, EA Senior Vice President and Consulting Actuary

## **Table of Contents**

Dallas Police and Fire Pension System Supplemental Plan Actuarial Valuation and Review as of January 1, 2019

#### **Section 1: Actuarial Valuation Summary**

Purpose and Basis	4
Significant Issues	5
Summary of Key Valuation Results	7
Important Information About Actuarial Valuations	8
Section 2: Actuarial Valuation Results	
Member Data	10
Financial Information	14
Actuarial Experience	17
Changes in the Actuarial Accrued Liability	22
Development of Unfunded Actuarial Accrued Liability	23
Actuarially Determined Contribution	24
History of Employer Contributions	

Section 3: Supplemental Information
Exhibit A – Table of Plan Coverage
Exhibit B – Members in Active Service as of December 31, 2018 32
Exhibit C – Reconciliation of Member Data
Exhibit D – Summary Statement of Income and Expenses on a Market Value Basis
Exhibit E – Summary Statement of Plan Assets
Exhibit F – Development of the Fund Through December 31, 2018 38
Exhibit G – Definition of Pension Terms
Section 4: Actuarial Valuation Basis
Exhibit I – Actuarial Assumptions and Actuarial Cost Method43
Exhibit II – Summary of Plan Provisions
Exhibit 1 – Net Pension Liability56
Exhibit 2 – Schedule of Changes in Net Pension Liability
Exhibit 3 – Schedule of Employer Contributions60

## **Section 1: Actuarial Valuation Summary**

#### **Purpose and Basis**

This report was prepared by Segal Consulting to present a valuation of the Plan as of January 1, 2019. The valuation was performed to determine whether the assets and contributions are sufficient to provide the prescribed benefits and to provide information for required disclosures under Governmental Accounting Standards Board (GASB) Statement No. 67. The measurements shown in this actuarial valuation may not be applicable for other purposes. In particular, the measures herein are not necessarily appropriate for assessing the sufficiency of Plan assets to cover the estimated cost of settling the Plan's benefit obligations. Future actuarial measurements may differ significantly from the current measurements presented in this report due to such factors as the following: plan experience differing from that anticipated by the economic or demographic assumptions; increases or decreases expected as part of the natural operation of the methodology used for these measurements; and changes in plan provisions or applicable law.

The contribution requirements presented in this report are based on:

- > The benefit provisions of the Pension Plan, as administered by the Board;
- > The characteristics of covered active members, inactive vested members, inactive members due a refund of contributions and retired members and beneficiaries as of December 31, 2018, provided by the System's IT Department;
- > The assets of the Plan as of December 31, 2018, provided by the System's Finance Department;
- > Economic assumptions regarding future salary increases and investment earnings; and
- > Other actuarial assumptions regarding employee terminations, retirement, death, etc.

The majority of assumptions and methods used to value the Plan were set by the Board based on recommendations made by Segal Consulting following a five-year experience study for the period ended December 31, 2014. Additional assumption changes were made as part of the plan changes effective September 1, 2017. The salary scale assumption was updated in this valuation to reflect the 2016 Meet and Confer Agreement, as amended in 2018. In addition, the COLA assumption is updated annually. Assumptions are reviewed and updated annually as needed.

Certain disclosure information required by GASB statement No.68 as of September 30, 2019 for the City is provided in a separate report.



#### **Significant Issues**

- Segal Consulting ("Segal") strongly recommends an actuarial funding method that targets 100% funding of the actuarial accrued liability. Generally, this implies payments that are ultimately at least enough to cover normal cost, interest on the unfunded actuarial accrued liability and the principal balance. The funding policy for the Plan reflects an open, or rolling, ten-year amortization period. A ten-year period is relatively short compared to other systems, and as long as the City pays the contribution on this basis, the normal cost, interest, and a portion of the principal will be covered. Therefore, the unfunded liability is expected to decrease if all assumptions are met. However, the unfunded liability will never be paid off in full because the remaining principal is re-amortized annually. Thus, the funded ratio should approach 100% over time, but full funding will not occur unless there are experience gains from other sources.
- 2. The City's actuarially determined contribution for the upcoming year is \$1,881,055, a decrease of \$392,526 from last year. The contribution is based on a rolling ten-year level percent-of-payroll amortization of the unfunded actuarial accrued liability.
- 3. Actual City contributions made during the fiscal year ending December 31, 2018 were \$1,979,285, or 87.06% of the actuarially determined contribution. In the prior fiscal year, actual City contributions were \$2,077,059, or 99.54% of the prior year actuarially determined contribution.
- 4. The funded ratio (the ratio of assets to actuarial accrued liability) is 57.56%, compared to the prior year funded ratio of 51.53%. This ratio is one measure of funding status, and its history is a measure of funding progress. These measurements are not necessarily appropriate for assessing the sufficiency of Plan assets to cover the estimated cost of settling the Plan's benefit obligation or the need for or the amount of future contributions.
- 5. The rate of return on the market value of assets was 6.99% for the 2018 plan year. This resulted in an actuarial loss of \$44,736, or 0.14% of actuarial accrued liability, when measured against the assumed rate of return of 7.25%. Given the low fixed income interest rate environment, we advise the Board to continue to monitor actual and anticipated investment returns relative to the assumed long-term rate of return on investments of 7.25%.
- 6. The net experience gain from sources other than investment experience was 8.59% of the actuarial accrued liability, prior to reflection of assumption changes. This gain was primarily due to participants whose DROP annuities are now being paid out of the 415 Excess Plan.
- 7. The unfunded actuarial accrued liability is \$13,506,880, a decrease of \$3,238,073 since the prior year. This significant decrease is primarily the result of the experience gains noted above.



- 8. The following actuarial assumptions were changed with this valuation:
  - > The salary scale assumption was updated to reflect the 2016 Meet and Confer Agreement, as amended in 2018.
  - > The ad-hoc COLA assumption was updated to begin October 1, 2050 based on the updated projection of the unfunded actuarial accrued liability; last year, the COLA was assumed to begin October 1, 2053.

As a result of these assumption changes, the total normal cost decreased by \$4,912 and the actuarial accrued liability increased by \$28,444. The total impact was a decrease in the actuarially determined contribution of \$2,502.

- 9. Since the actuarial valuation results are dependent on a given set of assumptions, there is a risk that emerging results may differ significantly as actual experience proves to be different from the assumptions.
- 10. This report constitutes an actuarial valuation for the purpose of determining the City's actuarially determined contribution (ADC) under the Plan's funding policy and measuring the progress of that funding policy. The information contained in Section 5 provides the accounting information for Governmental Accounting Standards Board (GASB) Statement No. 67, for inclusion in the plan and employer's financial statements as of December 31, 2018. The Net Pension Liability (NPL) and Pension Expense under GASB Statement No. 68, for inclusion in the plan and employer's financial statements as of September 30, 2019, will be provided separately.
- 11. The Net Pension Liability (NPL) is equal to the difference between the Total Pension Liability (TPL) and the Plan's fiduciary net position (equal to the market value of assets). The NPL as of December 31, 2018 is \$13.5 million, a decrease from \$15.9 million as of December 31, 2017.
- 12. This actuarial report as of January 1, 2019 is based on financial and demographic data as of December 31, 2018. Changes subsequent to that date are not reflected and will affect future actuarial costs of the plan.



#### **Summary of Key Valuation Results**

		2019	2018
Contributions for plan	<ul> <li>Total actuarially determined contribution (City and Member)</li> </ul>	\$1,973,154	\$2,407,912
year beginning	Expected member contributions	92,099	134,331
January 1, adjusted for	<ul> <li>City's actuarially determined contribution (ADC)</li> </ul>	1,881,055	2,273,581
timing:	Actual City contributions		1,979,285
	<ul> <li>Amortization period for determination of ADC</li> </ul>	10 years	10 years
Actuarial accrued	Retired members and beneficiaries	\$28,621,814	\$30,668,245
liability for plan year	Inactive vested participants	81,227	11,861
beginning January 1:	Active participants	3,068,054	3,870,000
	<ul> <li>Inactive participants due a refund of employee contributions</li> </ul>	53,678	
	Total	31,824,773	34,550,106
	<ul> <li>Employer normal cost including administrative expenses</li> </ul>	190,672	179,963
Assets for plan year beginning January 1:	Actuarial (market) value of assets	\$18,317,893	\$17,805,153
Funded status for plan	Unfunded actuarial accrued liability	\$13,506,880	\$16,744,953
year beginning January 1:	Funded percentage	57.56%	51.53%
Key assumptions:	Net investment return	7.25%	7.25%
	Inflation rate/payroll increase	2.75%	2.75%
GASB information	Discount rate	7.25%	7.25%
	Total pension liability	\$31,830,733	\$33,670,180
	Plan fiduciary net position	18,317,893	17,805,153
	Net pension liability	13,512,840	15,865,027
	Plan fiduciary net position as a percentage of total pension liability	57.55%	52.88%
Demographic data for	Number of retired members and beneficiaries	138	140
plan year beginning	Number of inactive vested members	2	1
January 1	Number of active members	39	44
	• Number of inactive participants entitled to a refund of employee contributions	1	
	<ul> <li>Total supplemental computation pay<sup>1</sup></li> </ul>	\$658,757	\$960,825
	Average supplemental computation pay	16,891	21,837

<sup>1</sup> Total computation pay, or valuation pay, is the active members' actual payroll for the preceding year, increased by the salary scale applicable for each member to account for their anticipated salary increases in the upcoming year.



#### **Important Information About Actuarial Valuations**

An actuarial valuation is a budgeting tool with respect to the financing of future projected obligations of a pension plan. It is an estimated forecast – the actual long-term cost of the plan will be determined by the actual benefits and expenses paid and the actual investment experience of the plan.

In order to prepare a valuation, Segal Consulting ("Segal") relies on a number of input items. These include:

Plan of benefits	Plan provisions define the rules that will be used to determine benefit payments, and those rules, or the interpretation of them, may change over time. Even where they appear precise, outside factors may change how they operate. It is important to keep Segal informed with respect to plan provisions and administrative procedures, and to review the plan summary included in our report to confirm that Segal has correctly interpreted the plan of benefits.
Participant data	An actuarial valuation for a plan is based on data provided to the actuary by the System. Segal does not audit such data for completeness or accuracy, other than reviewing it for obvious inconsistencies compared to prior data and other information that appears unreasonable. It is important for Segal to receive the best possible data and to be informed about any known incomplete or inaccurate data.
Assets	The valuation is based on the market value of assets as of the valuation date, as provided by the System.
Actuarial assumptions	In preparing an actuarial valuation, Segal projects the benefits to be paid to existing plan participants for the rest of their lives and the lives of their beneficiaries. This projection requires actuarial assumptions as to the probability of death, disability, withdrawal, and retirement of each participant for each year. In addition, the benefits projected to be paid for each of those events in each future year reflect actuarial assumptions as to salary increases and cost-of-living adjustments. The projected benefits are then discounted to a present value, based on the assumed rate of return that is expected to be achieved on the plan's assets. There is a reasonable range for each assumption used in the projection and the results may vary materially based on which assumptions are selected. It is important for any user of an actuarial valuation to understand this concept. Actuarial assumptions are periodically reviewed to ensure that future valuations reflect emerging plan experience. While future changes in actuarial assumptions may have a significant impact on the reported results, which does not mean that the previous assumptions were unreasonable.



The user of Segal's actuarial valuation (or other actuarial calculations) should keep the following in mind:

- The actuarial valuation is prepared at the request of the Board. Segal is not responsible for the use or misuse of its report, particularly by any other party.
- An actuarial valuation is a measurement of the plan's assets and liabilities at a specific date. Accordingly, except where otherwise noted, Segal did not perform an analysis of the potential range of future financial measures. The actual long-term cost of the plan will be determined by the actual benefits and expenses paid and the actual investment experience of the plan.
- Actuarial results in this report are not rounded, but that does not imply precision.
- If the Board is aware of any event or trend that was not considered in this valuation that may materially change the results of the valuation, Segal should be advised, so that we can evaluate it.
- Segal does not provide investment, legal, accounting, or tax advice. Segal's valuation is based on our understanding of applicable guidance in these areas and of the plan's provisions, but they may be subject to alternative interpretations. The Board should look to their other advisors for expertise in these areas.

As Segal Consulting has no discretionary authority with respect to the management or assets of the Plan, it is not a fiduciary in its capacity as actuaries and consultants with respect to the System.



## **Section 2: Actuarial Valuation Results**

#### **Member Data**

The Actuarial Valuation and Review considers the number and demographic characteristics of covered members, including active members, inactive vested members, retired members and beneficiaries.

This section presents a summary of significant statistical data on these member groups.

More detailed information for this valuation year and the preceding valuation can be found in Section 3, Exhibits A, B, and C.

Year Ended December 31	Active Members	Inactive Vested Members <sup>1</sup>	Retired Members and Beneficiaries	Total Non- Actives	Ratio of Non-Actives to Actives
2009	40		112	112	2.80
2010	39		113	113	2.90
2011	37		113	113	3.05
2012	39		120	120	3.08
2013	38		120	120	3.16
2014	39		122	122	3.13
2015	45		124	124	2.76
2016	47		128	128	2.72
2017	44	1	140	141	3.20
2018	39	2	138	140	3.59

#### MEMBER POPULATION: 2009 – 2018

<sup>1</sup>Excludes non-vested terminated members due a refund of employee contributions



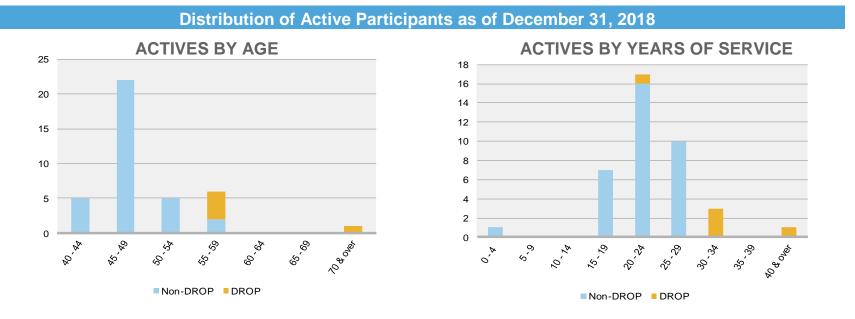
## **Active Members**

Plan costs are affected by the age, years of service and supplemental computation of active members. In this year's valuation, there were 39 active members with an average age of 49.8, average years of service of 24.2 years and average supplemental computation pay of \$16,891. The 44 active members in the prior valuation had an average age of 49.8, average service of 24.3 years and average supplemental computation pay of \$21,837.

The number of active Firefighters decreased from 17 to 16 as of December 31, 2018. The average of this group is 49.2, the average years of service is 23.8 and the average supplemental computation pay is \$11,082. Last year, these averages were 49.8, 22.8 and \$24,106, respectively.

The number of active Police Officers decreased from 27 to 23 as of December 31, 2018. The average of this group is 50.2, the average years of service is 24.5 and the average supplemental computation pay is \$20,932. Last year, these averages were 49.7, 25.2 and \$20,408, respectively.

The number of active participants participating in DROP decreased from 7 at the end of 2017 to 5 at the end of 2018.



#### Section 2: Actuarial Valuation Results as of January 1, 2019 for the Dallas Police and Fire Pension System Supplemental Plan

## ★ Segal Consulting 11

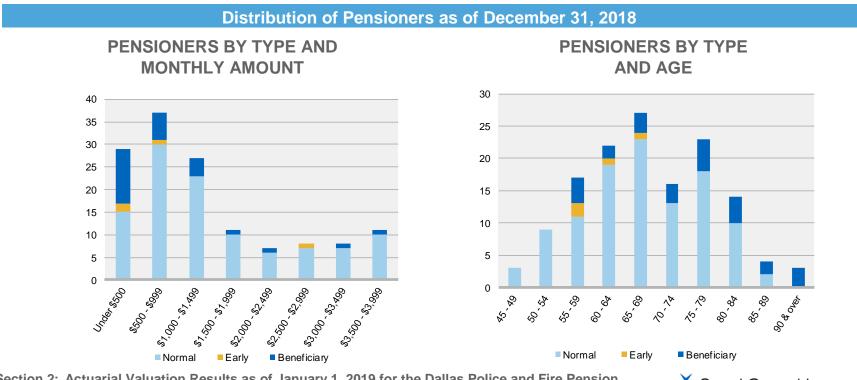
## **Inactive Members**

In this year's valuation, there were two members with a vested right to a deferred or immediate vested benefit, compared to one last year. In addition, there was one member entitled to a return of their employee contributions, compared to none last year.

## **Retired Members and Beneficiaries**

As of December 31, 2018, 112 retired members and 26 beneficiaries were receiving total monthly benefits of \$204,514. For comparison, in the previous valuation, there were 110 retired members and 30 beneficiaries receiving monthly benefits of \$205,026.

As of December 31, 2018, the average monthly benefit for retired members is \$1,482, compared to \$1,464 in the previous valuation. The average age for retired members is 68.7 in the current valuation, compared with 69.5 in the prior valuation.





\* Segal Consulting 12

## **Historical Plan Population**

The chart below demonstrates the progression of the active population over the last ten years. The chart also shows the growth among the retired population over the same time period.

	Active Participants		Retired Members and Beneficiaries			
Year Ended December 31	Count	Average Age	Average Service	Count	Average Age	Average Monthly Amount
2009	40	51.7	26.6	112		\$1,264
2010	39	52.1	27.5	113		1,331
2011	37	53.1	29.0	113		1,384
2012	39	49.9	24.2	120		1,381
2013	38	49.6	26.0	120		1,402
2014	39	50.2	26.6	122		1,406
2015	45	50.5	26.7	124	69.3	1,452
2016	47	50.1	26.4	128	69.5	1,548
2017	44	49.8	24.3	140	69.5	1,464
2018	39	49.8	24.2	138	68.7	1,482

### MEMBER DATA STATISTICS: 2009 – 2018

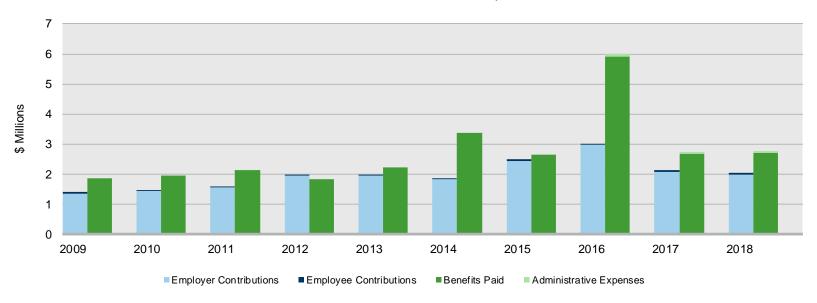


## **Financial Information**

Retirement plan funding anticipates that, over the long term, both contributions (less administrative expenses) and investment earnings (less investment fees) will be needed to cover benefit payments. Retirement plan assets change as a result of the net impact of these income and expense components.

Benefit payments in 2016 totaled \$5.9 million, of which \$3.8 million were DROP lump sum payments. This was a one-time event, as members reacted to pending changes in the plan provisions. DROP balances have been annuitized, resulting in more stable projected benefit payment levels going forward.

Additional financial information, including a summary of transactions for the valuation year, is presented in Section 3, Exhibits D, E and F.





#### Section 2: Actuarial Valuation Results as of January 1, 2019 for the Dallas Police and Fire Pension System Supplemental Plan

★ Segal Consulting 14

It is desirable to have level and predictable plan costs from one year to the next. However, the Board has approved an asset valuation method that uses market value. Under this valuation method, the full value of market fluctuation is recognized in a single year and, as a result, the asset value and the plan costs are relatively volatile. The Supplemental Plan is small compared to the combined Pension Plan, and City contributions to this plan are less than 2% of the total amount that the City contributes to the System. Thus, some volatility can be withstood. The Board has the option to adopt an asset "smoothing" method in the future should they decide the current method (using market value) is producing undesirable fluctuations.

#### DETERMINATION OF ACTUARIAL VALUE OF ASSETS FOR YEAR ENDED DECEMBER 31, 2018

<b>1.</b> Actuarial value of assets = Market value of assets	
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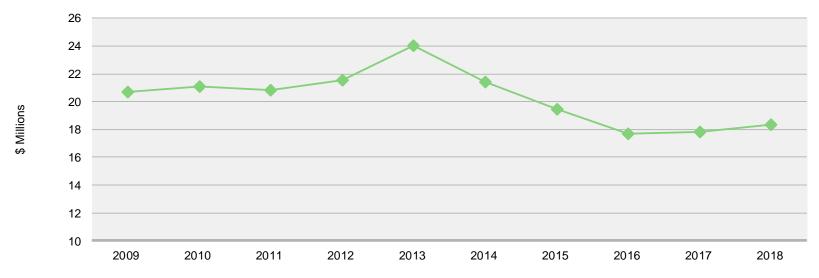
<u>\$18,317,893</u>



The actuarial value (equal to the market value of assets) is a representation of the Plan's financial status. The actuarial asset value is significant because the Plan's liabilities are compared to these assets to determine what portion, if any, remains unfunded. Amortization of the unfunded actuarial accrued liability is an important element in determining the contribution requirement.

The decline in asset values from 2013 to 2015 was primarily the result of significant write-downs in the system's asset holdings. The decline from 2015 to 2016 reflects the unusually large number of DROP payments made in 2016.

# ACTUARIAL VALUE OF ASSETS (EQUAL TO MARKET VALUE OF ASSETS) AS OF DECEMBER 31, 2009 – 2018



Section 2: Actuarial Valuation Results as of January 1, 2019 for the Dallas Police and Fire Pension System Supplemental Plan

\* Segal Consulting 16

## **Actuarial Experience**

To calculate any actuarially determined contribution, assumptions are made about future events that affect the amount and timing of benefits to be paid and assets to be accumulated. Each year actual experience is measured against the assumptions. If overall experience is more favorable than anticipated (an actuarial gain), any contribution requirement will decrease from the previous year. On the other hand, any contribution requirement will increase if overall actuarial experience is less favorable than expected (an actuarial loss).

Taking account of experience gains or losses in one year without making a change in assumptions reflects the belief that the single year's experience was a short-term development and that, over the long term, experience will return to the original assumptions. For contribution requirements to remain stable, assumptions should approximate experience.

If assumptions are changed, the contribution requirement is adjusted to take into account a change in experience anticipated for all future years.

The total gain is \$2,685,930, which includes \$2,730,666 in gains from non-investment sources that were partially offset by \$44,736 from investment losses. The net experience variation from individual sources other than investments was 8.6% of the actuarial accrued liability. A discussion of the major components of the actuarial experience is on the following pages.

## **ACTUARIAL EXPERIENCE FOR YEAR ENDED DECEMBER 31, 2018**

1	Net gain from investments <sup>1</sup>	-\$44,736
2	Net gain from administrative expenses	12,804
3	Net gain from other experience	2,717,862
4	Net experience gain: 1 + 2 + 3	\$2,685,930

<sup>1</sup>Details on next page.



## **Investment Experience**

A major component of projected asset growth is the assumed rate of return. The assumed return should represent the expected long-term rate of return, based on the Plan's investment policy.

For valuation purposes, the assumed rate of return on the actuarial value of assets is 7.25%. The actual rate of return on an actuarial basis for the 2018 plan year was 6.99%. Since the actual return for the year was less than the assumed return, the Plan experienced an actuarial loss during the year ended December 31, 2018 with regard to its investments.

		Year Ended December 31, 2018	Year Ended December 31, 2017
		Actuarial (Market) Value	Actuarial (Market) Value
1	Net investment income	\$1,220,482	\$735,567
2	Average value of assets	17,451,282	17,366,563
3	Rate of return: 1 ÷ 2	6.99%	4.24%
4	Assumed rate of return	7.25%	7.25%
5	Expected investment income: 2 x 4	1,265,218	1,259,076
6	Actuarial gain/(loss): 1 – 5	<u>-\$44,736</u>	<u>-\$523,509</u>

## **INVESTMENT EXPERIENCE**



Because actuarial planning is long term, it is useful to see how the assumed investment rate of return has followed actual experience over time. The chart below shows the rate of return on an actuarial basis for the last 11 years, including averages over select time periods.

# INVESTMENT RETURN – ACTUARIAL VALUE OF ASSETS (EQUAL TO MARKET VALUE OF ASSETS): 2008 - 2018

	Actuarial Market Value Investment Return		
Year Ended December 31	Amount <sup>1</sup>	Percent	
2008	-\$7,039,494	-27.92%	
2009	2,985,884	16.66	
2010	924,634	4.52	
2011	252,054	1.21	
2012	578,432	2.77	
2013	2,712,000	12.65	
2014	-1,091,374	-4.69	
2015	-1,828,695	-8.56	
2016	1,176,323	6.55	
2017	735,567	4.24	
2018	1,220,482	6.99	
Total	\$625,813		
	Most recent five-year average return	0.22%	
	Most recent ten-year average return	3.85%	
	Most recent 11-year average return	0.28%	

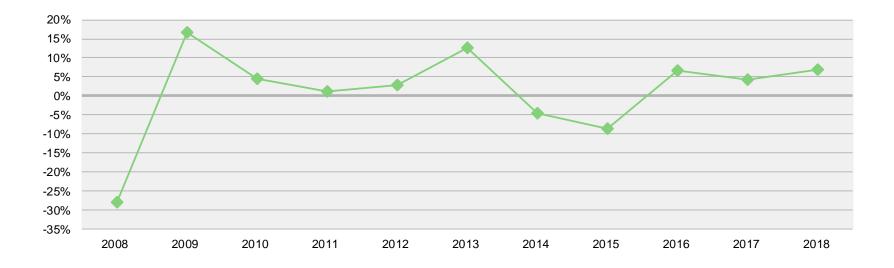
Note: Each year's yield is weighted by the average asset value in that year.

<sup>1</sup> Returns for years 2014 and 2015 include significant write-downs of the Plan's assets.



The actuarial value of assets has been equal to market value for the last 11 years. This combined with recent asset write-downs, has resulted in relatively volatile actuarial rates of return and pension plan cost.

## ACTUARIAL RATES OF RETURN (EQUAL TO MARKET VALUE RATES OF RETURN) FOR YEARS ENDED DECEMBER 31, 2008 - 2018



Section 2: Actuarial Valuation Results as of January 1, 2019 for the Dallas Police and Fire Pension System Supplemental Plan

Segal Consulting 20

## **Administrative Expenses**

Administrative expenses for the year ended December 31, 2018 totaled \$52,636 compared to the assumption of \$65,000, payable monthly. This resulted in a gain of \$12,804 for the year, when adjusted for timing. We have maintained the assumption of \$65,000 for the current year.

## **Other Experience**

There are other differences between the expected and the actual experience that appear when the new valuation is compared with the projections from the previous valuation. These include:

- > the extent of turnover among participants,
- > retirement experience (earlier or later than projected),
- > mortality (more or fewer deaths than projected),
- > the number of disability retirements (more or fewer than projected), and
- > salary increases (greater or smaller than projected).

The net gain from this other experience for the year ended December 31, 2018 amounted to \$2,717,862, which is 8.5% of the actuarial accrued liability. The primary reason for the gain this year is the fact that five retired members now have a significant portion of their benefit being paid from the 415 Excess Plan rather than from this Plan. The excess nature of the Supplemental Plan lends itself to potentially significant gains and losses in a single year.



## **Changes in the Actuarial Accrued Liability**

The actuarial accrued liability as of January 1, 2019 is \$31,824,773, a decrease of \$2,725,333, or 7.9%, from the actuarial accrued liability as of the prior valuation date. The liability is expected to grow each year with normal cost and interest, and to decline due to benefit payments made. Additional fluctuations can occur due to actual experience that differs from expected (as discussed in the previous subsection). The liability also includes the impact of actuarial assumption and plan provision changes, if any.

## **Actuarial Assumptions**

- > The assumption changes reflected in this report are:
  - The salary scale was updated to reflect the 2016 Meet and Confer Agreement, as amended in 2018.
  - The COLA is assumed to begin October 1, 2050 based on the year the System is projected to be 70% funded on a market value basis; last year's assumption was that the COLA would begin October 1, 2053.
- > These changes increased the actuarial accrued liability by 0.09% and decreased the normal cost by 2.22%.
- > Details on actuarial assumptions and methods are in Section 4, Exhibit I.

### **Plan Provisions**

- > There were no changes in plan provisions since the prior valuation.
- > A summary of plan provisions is in *Section 4*, *Exhibit II*.



## **Development of Unfunded Actuarial Accrued Liability**

## **DEVELOPMENT FOR YEAR ENDED DECEMBER 31, 2018**

1	Unfunded actuarial accrued liability at beginning of year		\$16,744,953
2	Normal cost at beginning of year, including administrative expenses		309,674
3	Total contributions		-2,053,165
4	Interest		
	• For whole year on <b>1 + 2</b> \$1,236,4	<del>1</del> 60	
	• For half year on 3	<u>556</u>	
	Total interest		<u>1,162,904</u>
5	Expected unfunded actuarial accrued liability		\$16,164,366
6	Changes due to:		
	Net experience gain     -\$2,685,9	<del>)</del> 30	
	Assumptions	<u>144</u>	
	Total changes		<u>-\$2,657,486</u>
7	Unfunded actuarial accrued liability at end of year		<u>\$13,506,880</u>



## **Actuarially Determined Contribution**

The actuarially determined contribution is equal to the employer normal cost payment and a payment on the unfunded actuarial accrued liability. As of January 1, 2019, the actuarially determined contribution is \$1,881,055.

The funding policy used to calculate the actuarially determined contribution based on an open amortization period of ten years. The payment on the unfunded actuarial accrued liability accounts for nearly 90% of the City's recommended contribution.

The contribution requirement as of January 1, 2019 are based on the data previously described, the actuarial assumptions and Plan provisions described in *Section 4*, including all changes affecting future costs adopted at the time of the actuarial valuation, actuarial gains and losses, and changes in the actuarial assumptions.

## ACTUARIALLY DETERMINED CONTRIBUTION FOR YEAR BEGINNING JANUARY 1 2019 2018

		2019	2018
1.	Total normal cost	\$216,839	\$246,909
2.	Assumed administrative expenses	62,765	62,765
3.	Expected member contributions	<u>-88,932</u>	<u>-129,711</u>
4.	Employer normal cost: (1) + (2) - (3)	\$190,672	\$179,963
5.	Actuarial accrued liability	\$31,824,773	\$34,550,106
6.	Actuarial value of assets	<u>18,317,893</u>	<u>17,805,153</u>
7.	Unfunded actuarial accrued liability: (5) - (6)	\$13,506,880	\$16,744,953
8.	Payment on unfunded actuarial accrued liability, 10 year amortization	1,625,692	2,015,427
9.	Adjustment for timing <sup>1</sup>	<u>64,691</u>	<u>78,190</u>
10.	Actuarially determined employer contribution: (4) + (8) + (9)	<u>1,881,055</u>	<u>\$2,273,581</u>
11.	Total supplemental computation pay <sup>2</sup>	\$658,757	\$960,825

<sup>1</sup> Actuarially determined contributions are assumed to be paid at the middle of every year.

<sup>2</sup>Total computation pay, or valuation pay, is the active members' actual payroll for all preceding year, increased by the salary scale applicable for each member to account for their anticipated salary increases in the upcoming year.



## **Reconciliation of Actuarially Determined Contribution**

The chart below details the changes in the actuarially determined contribution from the prior valuation to the current year's valuation.

## RECONCILIATION OF ACTUARIALLY DETERMINED CONTRIBUTION FROM JANUARY 1, 2018 TO JANUARY 1, 2019

	Amount
Actuarially Determined Contribution as of January 1, 2018	\$2,273,581
Effect of expected change in amortization payment due to payroll growth	57,398
Effect of maintaining 10-year amortization period	-149,743
Effect of change in actuarial assumptions	-2,503
Effect of contributions less than actuarially determined contribution	49,816
Effect of investment loss	6,073
Effect of other gains and losses on accrued liability	-370,706
Net effect of other changes, including composition and number of participants	<u>17,139</u>
Total change	-\$392,526
Actuarially Determined Contribution as of January 1, 2019	\$1,881,055



## **History of Employer Contributions**

A history of the most recent years of contributions is shown below.

Fiscal Year Ended December 31	City's Actuarially Determined Contribution (ADC) <sup>1</sup>	Actual Employer Contribution	Percent Contributed
2011	\$1,543,717	\$1,543,717	100.00%
2012	1,954,022	1,954,022	100.00%
2013	1,935,588	1,935,588	100.00%
2014	1,817,136	1,817,136	100.00%
2015	2,442,790	2,442,790	100.00%
2016	3,063,584	3,063,584	100.00%
2017	2,086,639	2,077,059	99.54%
2018	2,273,581	1,979,285	87.06%
2019	1,881,055	N/A	N/A

## HISTORY OF EMPLOYER CONTRIBUTIONS: 2011 – 2019

<sup>1</sup>Prior to 2015, this amount was the Annual Required Contribution (ARC)

The contribution deficiencies for calendar years 2017 and 2018 represent contributions directed to the Excess Benefit Plan and Trust.



## Risk

Since the actuarial valuation results are dependent on a given set of assumptions and data as of a specific date, there is a risk that emerging results may differ significantly as actual experience differs from the assumptions.

The contributions of this Plan can fluctuate significantly from year to year, due to its nature as an excess pay plan and the fact the covered population is small. The assets are likely to fluctuate considerably from year to year as well, since there is no smoothing method in place. As mentioned previously, City contributions to this Plan are less than 2% of the total amount that the City contributes to the System, and therefore some volatility can be withstood.

This report does not contain a detailed analysis of the potential range of future measurements; the combined Plan valuation report includes a discussion of risks that may affect the System, and as a result, this Plan. Upon request, a more detailed assessment of the risks can be provided to enable a better understanding of the risks inherent in the Plan. This assessment may include scenario testing, sensitivity testing, stress testing and stochastic modeling.



## **GFOA Solvency Test**

The Actuarial Accrued Liability represents the present value of benefits earned, calculated using the plan's actuarial cost method. The Actuarial Value of Assets reflects the financial resources available to liquidate the liability. The portion of the liability covered by assets reflects the extent to which accumulated plan assets are sufficient to pay future benefits, and is shown for liabilities associated with employee contributions, pensioner liabilities, and other liabilities.

The Government Finance Officers Association (GFOA) recommends that the funding policy aim to achieve a funded ratio of 100 percent. As noted previously, the use of a rolling ten-year amortization period means the unfunded actuarial accrued liability is projected to decline each year, but will never truly be paid off.

	2019	2018
Actuarial accrued liability (AAL)		
Active member contributions	\$202,006	\$170,398
Retirees and beneficiaries	28,621,814	30,668,245
Active and inactive members (employer-financed)	3,000,953	3,711,463
Total	\$31,824,773	\$34,550,106
Actuarial value of assets	\$18,317,893	\$17,805,153
Cumulative portion of AAL covered		
Active member contributions	100.00%	100.00%
Retirees and beneficiaries	63.29%	57.50%
Active and inactive members (employer-financed)	0.00%	0.00%

## **GFOA SOLVENCY TEST AS OF DECEMBER 31**



## **Actuarial Balance Sheet**

An overview of the Plan's funding is given by an Actuarial Balance Sheet. In this approach, first the amount and timing of all future payments that will be made by the Plan for current participants is determined. Then these payments are discounted at the valuation interest rate to the date of the valuation, thereby determining the present value, referred to as the "liability" of the Plan.

Second, this liability is compared to the assets. The "assets" for this purpose include the net amount of assets already accumulated by the Plan, the present value of future member contributions, the present value of future employer normal cost contributions, and the present value of future employer amortization payments for the unfunded actuarial accrued liability.

	Year Ended	
	December 31, 2018	December 31, 2017
Liabilities		
• Present value of benefits for retired members and beneficiaries (non-DROP)	\$24,325,849	\$23,148,147
Present value of benefits for retired members and beneficiaries (DROP)	4,295,965	7,520,098
Present value of benefits for inactive vested members	134,905	11,861
Present value of benefits for active members	4,069,700	4,925,368
Total liabilities	\$32,826,419	\$35,605,474
Assets		
Total valuation value of assets	\$18,317,893	\$17,805,153
Present value of future contributions by members	423,947	547,393
Present value of future employer contributions for:		
» Entry age cost	577,699	507,975
» Unfunded actuarial accrued liability	<u>13,506,880</u>	<u>16,744,953</u>
Total of current and future assets	<u>\$32,826,419</u>	<u>\$35,605,474</u>

## **ACTUARIAL BALANCE SHEET**



## **Section 3: Supplemental Information**

## EXHIBIT A – TABLE OF PLAN COVERAGE

	Year Ended I	December 31	
Catagory	2018	2017	Change From Prior Year
Category Total active members in valuation:	2010	2017	Prior rear
• Number	39	44	-11.4%
Average age	49.8	49.8	0.0
Average years of service	24.2	24.3	-0.1
Total covered pay	\$658,757	\$960,825	-31.4%
Average supplemental computation pay	16,891	21,837	-22.6%
Accumulated contribution balances	202,006	170,398	18.5%
Total active vested members	38	42	-9.5%
Active members (excluding DROP):			
Number	34	37	-8.1%
Average age	48.3	47.8	0.5
<ul> <li>Average years of service</li> </ul>	22.6	21.8	0.8
Total covered pay	\$598,297	\$856,055	-30.1%
Average supplemental computation pay	17,597	23,137	-23.9%
Active members (DROP):			
Number	5	7	-28.6%
Average age	59.9	60.3	-0.4
Average years of service	35.3	37.1	-1.8
Total covered pay	\$60,461	\$104,770	-42.3%
<ul> <li>Average supplemental computation pay</li> </ul>	12,092	14,967	-19.2%
DROP account balances	174,807	589,633	-70.4%
Inactive vested members:			
Number	2	1	100.0%
Average age	47.3	47.0	0.3
Average monthly benefit	\$319	\$95	235.8%

Section 3: Supplemental Information as of January 1, 2019 for the Dallas Police and Fire Pension System Supplemental Plan

★ Segal Consulting 30

Terminated members due a refund of contributions:			
Number	1	0	N/A
Accumulated contribution balance	\$53,678	N/A	N/A
Retired members:			
Number in pay status	112	110	1.8%
Average age	67.3	67.9	-0.6
Average monthly benefit	\$1,615	\$1,633	-1.1%
Beneficiaries:			
Number in pay status	26	30	-13.3%
Average age	74.7	75.3	-0.6
Average monthly benefit	\$910	\$846	7.6%



## EXHIBIT B-1 – TOTAL MEMBERS IN ACTIVE SERVICE AS OF DECEMBER 31, 2018 BY AGE, YEARS OF SERVICE, AND AVERAGE SUPPLEMENTAL COMPUTATION PAY

					Years of	Service				
Age	Total	0 - 4	5 - 9	10 - 14	15 - 19	20 - 24	25 - 29	30 - 34	35 - 39	40 & over
40 - 44	5				4	1				
	\$4,518				\$5,308	\$1,357				
45 - 49	22	1			2	14	5			
	19,721	\$245,633			8,449	9,260	\$8,340			
50 - 54	5					1	4			
	19,880					15,592	20,952			
55 - 59	6				1	1	1	3		
	17,151				6,050		36,396	\$20,154		
60 - 64										
65 - 69										
70 & over	1									1
Total	39	1			7	17	10	3		1
	\$16,891	\$245,633			\$6,311	\$8,623	\$16,190	\$20,154		

Note: Chart includes members eligible for supplemental benefits based on prior supplemental computation pay but with zero excess supplemental computation pay in 2018.



## EXHIBIT B-2 – POLICE MEMBERS IN ACTIVE SERVICE AS OF DECEMBER 31, 2018 BY AGE, YEARS OF SERVICE, AND AVERAGE SUPPLEMENTAL COMPUTATION PAY

					Years of	Service				
Age	Total	0-4	5-9	10-14	15 - 19	20 - 24	25 - 29	30 - 34	35 - 39	40 & over
40 - 44	2				1	1				
	\$8,110				\$14,864	\$1,357				-
45 - 49	13	1			1	8	3			-
	25,748	\$245,633			2,833	7,615	\$8,444			-
50 - 54	4					1	3			-
	21,092					15,592	22,926			-
55 - 59	3					1	1	1		-
	15,380						36,396	\$9,744		-
60 - 64										-
										-
65 - 69										-
										-
70 & over	1									-
										-
Total	23	1			2	11	7	1		-
	\$20,932	\$245,633			\$8,848	\$7,079	\$18,644	\$9,744		-

Note: Chart includes members eligible for supplemental benefits based on prior supplemental computation pay but with zero excess supplemental computation pay in 2018.



## EXHIBIT B-3 – FIRE MEMBERS IN ACTIVE SERVICE AS OF DECEMBER 31, 2018 BY AGE, YEARS OF SERVICE, AND AVERAGE SUPPLEMENTAL COMPUTATION PAY

					Years of	Service				
Age	Total	0-4	5-9	10-14	15 - 19	20 - 24	25 - 29	30 - 34	35 - 39	40 & over
40 - 44	3				3					
	\$2,123				\$2,123					
45 - 49	9				1	6	2			
	11,016				14,064	\$11,452	\$8,184			
50 - 54	1						1			
	15,029						15,029			
55 - 59	3				1			2		
	18,922				6,050			\$25,358		
60 - 64										
65 - 69										
70 & over										
Total	16				5	6	3	2		
	\$11,082				\$5,296	\$11,452	\$10,466	\$25,358		

Note: Chart includes members eligible for supplemental benefits based on prior supplemental computation pay but with zero excess supplemental computation pay in 2018.

Section 3: Supplemental Information as of January 1, 2019 for the Dallas Police and Fire Pension System Supplemental Plan ★ Segal Consulting 34

## EXHIBIT C – RECONCILIATION OF MEMBER DATA

	Active Members	Inactive Vested Members <sup>1</sup>	Retired Members	Beneficiaries	Total
Number as of January 1, 2018	44	1	110	30	185
New members	5	N/A	N/A	N/A	5
Terminations – with vested rights	-1	1	0	0	0
Terminations – without vested rights	-1	N/A	N/A	N/A	-1
Retirements	-7	0	7	N/A	0
Return to work	0	0	0	N/A	0
• Deceased	0	0	-5	-5	-10
New beneficiaries	0	0	0	2	2
Lump sum payouts <sup>2</sup>	-1	0	0	0	-1
Certain period expired	N/A	N/A	0	-1	-1
Data adjustments	0	0	0	0	0
Number as of January 1, 2019	39	2	112	26	179

<sup>1</sup> Excludes terminated members due a refund of contributions.

<sup>2</sup> Members who terminated and requested a refund of member contributions.



## EXHIBIT D – SUMMARY STATEMENT OF INCOME AND EXPENSES ON A MARKET VALUE BASIS

	Year En December 3		Year En December 3	
Net assets at market value at the beginning of the year <sup>1</sup>		\$17,805,153		\$17,663,539
Contribution income:				
Employer contributions	\$1,979,285		\$2,077,059	
Member contributions	73,880		66,095	
Less administrative expenses	<u>-52,636</u>		<u>-68,528</u>	
Net contribution income		\$2,000,529		\$2,074,626
Investment income:				
<ul> <li>Interest, dividends and other income</li> </ul>	\$406,350		\$280,393	
Asset appreciation	886,129		535,462	
Less interest expense	0		-10,839	
<ul> <li>Adjustment to beginning of year value<sup>2</sup></li> </ul>	0		6,788	
Less investment fees	<u>-71,997</u>		-76,449	
Net investment income		<u>\$1,220,482</u>		<u>\$735,567</u>
Total income available for benefits		\$3,221,011		\$2,810,193
Less benefit payments:				
Benefits paid to members	-\$2,707,773		-\$2,668,579	
Refunds to members	<u>-498</u>		<u>0</u>	
Net benefit payments		-\$2,708,271		-\$2,668,579
Change in reserve for future benefits		\$512,740		\$141,614
Net assets at market value at the end of the year		\$18,317,893		\$17,805,153

<sup>1</sup> Based on preliminary unaudited assets

<sup>2</sup> Adjustment from draft financial statement used in the prior valuation to the final audited statements.



	December 31, 2018	December 31, 2017
Cash equivalents and prepaid expenses	\$449	,481 \$999,789
Invested securities lending collateral	182	,979 102,083
Capital assets	111	,152 106,608
Total accounts receivable	351	,588 269,604
Investments:		
Real assets	\$6,242,503	\$6,730,133
Equity securities	3,879,822	3,948,680
Private equity	2,784,586	1,865,692
Alternative investments	0	1,217,387
Fixed income securities	4,590,396	2,755,315
• Other	<u>365,312</u>	<u>203,850</u>
Total investments at market value	\$17,862	,619 \$16,721,057
Total assets	\$18,957	,819 \$18,199,341
Total liabilities	-639	,926 -394,188
Net assets at market value	\$18,317	,893 \$17,805,153
Net assets at actuarial value	\$18,317	,893 \$17,805,153
	<ul> <li>Real assets</li> <li>Equity securities</li> <li>Private equity</li> <li>Alternative investments</li> <li>Fixed income securities</li> <li>Other</li> </ul>	17% <sup>1%</sup> 7% 40% 11% 24%

★ Segal Consulting 37

Year Ended December 31	Employer Contributions	Member Contributions	Net Investment Return <sup>1</sup>	Administrative Expenses <sup>2</sup>	Benefit Payments	Actuarial (Market) Value of Assets at Year-End
2009	\$1,343,717	\$56,261	\$2,985,884	\$0	\$1,844,905	\$20,680,752
2010	1,443,717	34,355	924,634	0	1,964,422	21,119,036
2011	1,543,717	26,791	252,054	0	2,119,029	20,822,569
2012	1,954,022	26,688	578,432	0	1,819,155	21,562,556
2013	1,935,588	34,039	2,712,000	0	2,207,338	24,036,845
2014	1,817,136	49,104	-1,091,374	0	3,372,841	21,438,870
2015	2,442,790	43,358	-1,828,695	0	2,639,617	19,456,706
2016 <sup>3</sup>	2,985,478	34,612	1,176,323	78,047	5,911,533	17,663,539
2017	2,077,059	66,095	735,567	68,528	2,668,579	17,805,153
2018	1,979,285	73,880	1,220,482	52,636	2,708,271	18,317,893

<sup>1</sup> Net of investment fees and administrative expenses prior to 2016. Returns for years ended 2008-2014 were estimated based on prior actuarial valuations.

<sup>2</sup> Administrative expenses were subtracted from net investment return prior to the 2016 valuation.

<sup>3</sup> Unaudited assets were used for the January 1, 2017 actuarial valuation. When the audited financial statements were competed, there were updates to the employer contribution and investment return amounts, resulting in a revision to the market value of assets. Thus, the amounts shown above as of December 31, 2016 differ from the System's and City's Comprehensive Annual Financial Reports. The differences are immaterial to the System's actuarial results.



## **EXHIBIT G – DEFINITION OF PENSION TERMS**

The following list defines certain technical terms for the convenience of the reader:

Actuarial Accrued Liability for Actives:	The equivalent of the accumulated normal costs allocated to the years before the valuation date.
Actuarial Accrued Liability for Pensioners and Beneficiaries:	The single-sum value of lifetime benefits to existing pensioners and beneficiaries. This sum takes account of life expectancies appropriate to the ages of the annuitants and the interest that the sum is expected to earn before it is entirely paid out in benefits.
Actuarial Cost Method:	A procedure allocating the Actuarial Present Value of Future Benefits to various time periods; a method used to determine the Normal Cost and the Actuarial Accrued Liability that are used to determine the actuarially determined contribution.
Actuarial Gain or Loss:	A measure of the difference between actual experience and that expected based upon a set of Actuarial Assumptions, during the period between two Actuarial Valuation dates. Through the actuarial assumptions, rates of decrements, rates of salary increases, and rates of fund earnings have been forecasted. To the extent that actual experience differs from that assumed, Actuarial Accrued Liabilities emerge which may be the same as forecasted, or may be larger or smaller than projected. Actuarial gains are due to favorable experience, e.g., assets earn more than projected, salary increases are less than assumed, members retire later than assumed, etc. Favorable experience means actual results produce actuarial liabilities not as large as projected by the actuarial assumptions. On the other hand, actuarial losses are the result of unfavorable experience, i.e., actual results yield in actuarial liabilities that are larger than projected. Actuarial gains will shorten the time required for funding of the actuarial balance sheet deficiency while actuarial losses will lengthen the funding period.
Actuarially Equivalent:	Of equal actuarial present value, determined as of a given date and based on a given set of Actuarial Assumptions.
Actuarial Present Value (APV):	The value of an amount or series of amounts payable or receivable at various times, determined as of a given date by the application of a particular set of Actuarial Assumptions. Each such amount or series of amounts is:
	Adjusted for the probable financial effect of certain intervening events (such as changes in compensation levels, marital status, etc.)
	Multiplied by the probability of the occurrence of an event (such as survival, death, disability, withdrawal, etc.) on which the payment is conditioned, and
	Discounted according to an assumed rate (or rates) of return to reflect the time value of money.



Actuarial Present Value of Future Plan Benefits:	The Actuarial Present Value of benefit amounts expected to be paid at various future times under a particular set of Actuarial Assumptions, taking into account such items as the effect of advancement in age, anticipated future compensation, and future service credits. The Actuarial Present Value of Future Plan Benefits includes the liabilities for active members, retired members, beneficiaries receiving benefits, and inactive members entitled to either a refund or a future retirement benefit. Expressed another way, it is the value that would have to be invested on the valuation date so that the amount invested plus investment earnings would provide sufficient assets to pay all projected benefits and expenses when due.
Actuarial Valuation:	The determination, as of a valuation date, of the Normal Cost, Actuarial Accrued Liability, Actuarial Value of Assets, and related Actuarial Present Values for a plan. An Actuarial Valuation for a governmental retirement system typically also includes calculations of items needed for compliance with GASB, such as the Actuarially Determined Contribution (ADC) and the Net Pension Liability (NPL).
Actuarial Value of Assets (AVA):	The value of the Fund's assets as of a given date, used by the actuary for valuation purposes. This may be the market or fair value of plan assets, but commonly plans use a smoothed value in order to reduce the year-to-year volatility of calculated results, such as the funded ratio and the ADC.
Actuarially Determined:	Values that have been determined utilizing the principles of actuarial science. An actuarially determined value is derived by application of the appropriate actuarial assumptions to specified values determined by provisions of the law.
Actuarially Determined Contribution (ADC):	The employer's periodic required contributions, expressed as a dollar amount or a percentage of covered plan compensation, determined under the Plan's funding policy. The ADC consists of the Employer Normal Cost and the Amortization Payment.
Amortization Method:	A method for determining the Amortization Payment. The most common methods used are level dollar and level percentage of payroll. Under the Level Dollar method, the Amortization Payment is one of a stream of payments, all equal, whose Actuarial Present Value is equal to the UAAL. Under the Level Percentage of Pay method, the Amortization Payment is one of a stream of increasing payments, whose Actuarial Present Value is equal to the UAAL. Under the Level Percentage of Pay method, the stream of payments increases at the assumed rate at which total covered payroll of all active members will increase.
Amortization Payment:	The portion of the pension plan contribution, or ADC, that is designed to pay interest on and to amortize the Unfunded Actuarial Accrued Liability.



Assumptions or Actuarial Assumptions:	The estimates upon which the cost of the Fund is calculated, including:
	Investment return - the rate of investment yield that the Fund will earn over the long-term future;
	Mortality rates - the death rates of employees and pensioners; life expectancy is based on these rates;
	Retirement rates - the rate or probability of retirement at a given age or service;
	Disability rates – the probability of disability retirement at a given age;
	Withdrawal rates - the rates at which employees of various ages are expected to leave employment for reasons other than death, disability, or retirement;
	Salary increase rates - the rates of salary increase due to inflation and productivity growth.
Closed Amortization Period:	A specific number of years that is counted down by one each year, and therefore declines to zero with the passage of time. For example, if the amortization period is initially set at 30 years, it is 29 years at the end of one year, 28 years at the end of two years, etc. See Open Amortization Period.
Decrements:	Those causes/events due to which a member's status (active-inactive-retiree-beneficiary) changes, that is: death, retirement, disability, or withdrawal.
Defined Benefit Plan:	A retirement plan in which benefits are defined by a formula applied to the member's compensation and/or years of service.
Defined Contribution Plan:	A retirement plan, such as a 401(k) plan, a 403(b) plan, or a 457 plan, in which the contributions to the plan are assigned to an account for each member, the plan's earnings are allocated to each account, and each member's benefits are a direct function of the account balance.
Employer Normal Cost:	The portion of the Normal Cost to be paid by the employer. This is equal to the Normal Cost less expected member contributions.
Experience Study:	A periodic review and analysis of the actual experience of the Fund that may lead to a revision of one or more actuarial assumptions. Actual rates of decrement and salary increases are compared to the actuarially assumed values and modified as deemed appropriate by the Actuary.
Funded Ratio:	The ratio of the actuarial value of assets (AVA) to the actuarial accrued liability (AAL). Plans sometimes calculate a market funded ratio, using the market value of assets (MVA), rather than the AVA.
GASB 67 and GASB 68:	Governmental Accounting Standards Board (GASB) Statements No. 67 and No. 68. These are the governmental accounting standards that set the accounting rules for public retirement systems and the employers that sponsor or contribute to them. Statement No. 68 sets the accounting rules for the employers that sponsor or contribute to public retirement systems, while Statement No. 67 sets the rules for the systems themselves.



Investment Return:	The rate of earnings of the Fund from its investments, including interest, dividends and capital gain and loss adjustments, computed as a percentage of the average value of the fund. For actuarial purposes, the investment return often reflects a smoothing of the capital gains and losses to avoid significant swings in the value of assets from one year to the next.
Net Pension Liability (NPL):	The Net Pension Liability is equal to the Total Pension Liability minus the Plan Fiduciary Net Position.
Normal Cost:	That portion of the Actuarial Present Value of pension plan benefits and expenses allocated to a valuation year by the Actuarial Cost Method. Any payment in respect of an Unfunded Actuarial Accrued Liability is not part of Normal Cost (see Amortization Payment). For pension plan benefits that are provided in part by employee contributions, Normal Cost refers to the total of employee contributions and employer Normal Cost unless otherwise specifically stated.
Open Amortization Period:	An open amortization period is one which is used to determine the Amortization Payment but which does not change over time. If the initial period is set as 30 years, the same 30-year period is used in determining the Amortization Period each year. In theory, if an Open Amortization Period with level percentage of payroll is used to amortize the Unfunded Actuarial Accrued Liability, the UAAL will never decrease, but will become smaller each year, in relation to covered payroll, if the actuarial assumptions are realized.
Plan Fiduciary Net Position:	Market value of assets.
Total Pension Liability (TPL):	The actuarial accrued liability under the entry age normal cost method and based on the blended discount rate as described in GASB 67 and 68.
Unfunded Actuarial Accrued Liability:	The excess of the Actuarial Accrued Liability over the Actuarial Value of Assets. This value may be negative, in which case it may be expressed as a negative Unfunded Actuarial Accrued Liability, also called the Funding Surplus.
Valuation Date or Actuarial Valuation Date:	The date as of which the value of assets is determined and as of which the Actuarial Present Value of Future Plan Benefits is determined. The expected benefits to be paid in the future are discounted to this date.



## **Section 4: Actuarial Valuation Basis**

## **EXHIBIT I – ACTUARIAL ASSUMPTIONS AND ACTUARIAL COST METHOD**

Rationale for Assumptions:	The information and analysis used by the Board in selecting each assumption that has a significant effect on this actuarial valuation is shown in the Experience Study Report for the five-year period ended December 31, 2014, with subsequent changes related to the plan changes and modifications based on the 2016 Meet and Confer Agreement, as amended in 2018.								
Net Investment Return:	This assump professional	7.25% The net investment return assumption was chosen by the System's Board of Trustees, with input from the actuary. This assumption is a long-term estimate derived from historical data, current and recent market expectations, and professional judgment. As part of the analysis, a building block approach was used that reflects inflation expectations and anticipated risk premiums for each of the portfolio's asset classes, as well as the System's target asset allocation							
Salary Scale:				Rat	e (%)				
	Years of Service	Officers & Officer Trainees	Corporals, Drivers & Senior Officers	Sergeants, Lieutenants, Captains & Majors	Deputy Chiefs	Assistant Chiefs	Chiefs		
	1	0.00	0.00	5.00	5.00	5.00	5.00		
	2	0.00	2.75	5.00	5.00	5.00	5.00		
	3	2.75	5.00	5.00	5.00	5.00	5.00		
	4-6	5.00	5.00	5.00	5.00	5.00	5.00		
	7	5.00	5.00	5.00	2.00	5.00	5.00		
	8	2.00	5.00	2.00	2.00	5.00	5.00		
	9-11	2.00	2.00	2.00	2.00	5.00	5.00		
	12-14	2.00	2.00	2.00	2.00	2.00	5.00		
	15+	2.00	2.00	2.00	2.00	2.00	2.00		
	The salary s Experience	cale assumption	the five-year period	ity's pay plan, alo	ng with analysis cor er 31, 2014 and the				



	based on their anniv two step raises acco	Between October 1, 2018 and September 30, 2019, members received or are scheduled to receive two step raises based on their anniversary date. Members with anniversary dates between October 1 and December 31 had their two step raises accounted for in the valuation payroll. Members with anniversary dates between January 1 and September 30 are assumed to receive two step raises in 2019.								
Payroll Growth:	2.75%, used to amo	rtize the unfunded	l actuarial accrued I	iability as a level	percentage of payr	roll.				
Cost-of-Living Adjustments:										
Prior to October 1, 2050	0.00%									
Beginning October 1, 2050		2.00%, on original benefit								
	The assumption for the sympton is projected to be 70					ual to the year the System				
Administrative Expenses:	\$65,000 per year, pa greater	\$65,000 per year, payable monthly (equivalent to \$62,765 at the beginning of the year) or 1% of computation pay, if greater								
Mortality Rates:										
Pre-retirement	RP-2014 Employee	RP-2014 Employee Mortality Table, set back two years for males, projected generationally using Scale MP-2015								
Healthy annuitants		RP-2014 Blue Collar Healthy Annuitant Mortality Table, set forward two years for females, projected generationally using Scale MP-2015								
Disabled annuitants	RP-2014 Disabled R Scale MP-2015	etiree Mortality Ta	able, set back three	years for males a	and females, projec	cted generationally using				
		The mortality table				the System as of the 2015 to anticipate future				
Mortality and Disability Rates			Rate	(%)						
Before Retirement:		Mor	tality <sup>1</sup>	Disa	oility <sup>2</sup>					
	Age	Male	Female	Male	Female					
	20	0.03	0.02	0.010	0.010					
	25	0.05	0.02	0.015	0.015					
	30	0.04	0.02	0.020	0.020					
	35	0.05	0.03	0.025	0.025					
	40	0.06	0.04	0.030	0.030					
	45	0.08	0.07	0.035	0.035					
	50	0.14	0.11	0.040	0.040					

Section 4: Actuarial Valuation Basis as of January 1, 2019 for the Dallas Police and Fire Pension System Supplement Plan

★ Segal Consulting 44

55	0.23	0.17	 
60	0.38	0.24	 
65	1.26	1.05	 
70	1.97	1.70	 
75	3.15	2.81	 
80	5.19	4.71	 

<sup>1</sup>Rates shown do not include generational projection; rates beginning at age 65 are for healthy annuitants

<sup>2</sup>100% of disabilities are assumed to be service-related

Withdrawal Rates Before Retirement:	Years of	Rate (%)		Years of	Rate (%)	
	Service	Police	Fire	Service	Police	Fire
	0	14.00	5.50	6	3.50	1.00
	1	6.00	4.50	7	3.00	0.75
	2	5.50	4.00	8	2.50	0.50
	3	5.00	3.50	9	2.00	0.50
	4	4.50	3.00	10-37	1.00	0.50
	5	4.00	1.50	38 & over	0.00	0.00

#### **Retirement Rates:**

DROP Active Members

Police			Fi	re
Age	Rate (%)		Age	Rate (%)
Under 50	1.00		Under 50	0.75
50-52	3.00		50-54	2.50
53-54	7.00		55-58	12.00
55	15.00		59-64	25.00
56-57	20.00		65-66	30.00
58-64	25.00		67	100.00
65-66	50.00			
67	100.00			

Section 4: Actuarial Valuation Basis as of January 1, 2019 for the Dallas Police and Fire Pension System Supplement Plan

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Non-DROP Active Members		Members hired prior to March 1, 2011 with less than 20 years of service as of September 1, 2017		Members hired prior to March 1, 2011 with at least 20 years of service as of September 1, 2017		Members hired on or after March 1, 2011		
		Age	Rate (%)	Age	Rate (%)	Age	Rate (%)	
		Under 50	0	Under 50	1	Under 50	1	
		50	10	50	20	50	5	
		51	5	51	10	51	5	
		52	5	52	10	52	5	
		53	5	53	10	53	5	
		54	5	54	20	54	10	
		55	15	55	40	55	20	
		56	10	56	50	56	30	
		57	5	57	50	57	40	
		58	60	58	60	58	50	
		59	50	59	60	59	50	
		60	50	60	60	60	50	
		61	50	61	60	61	50	
		62 & over	100	62 & over	100	62 & over	100	
		100% retireme	nt rate once benefit	multiplier hits 90% n	naximum.			
Weighted Average Retirement Age:	the pro age an of the i	Age 55, determined as follows: The weighted average retirement age for each participant is calculated as the sum of the product of each potential current or future retirement age times the probability of surviving from current age to that age and then retiring at that age, assuming no other decrements. The overall weighted retirement age is the average of the individual retirement ages based on all the active participants included in the January 1, 2019 actuarial valuation.						
<b>Retirement Rates for Inactive</b>	Termin	ated vested mem	bers who terminat	ed prior to Septen	nber 1, 2017 are a	ssumed to retire	at age 50	
Vested Participants:	Termin	ated vested mem	bers who terminat	ted on or after Sep	otember 1, 2017 ar	e assumed to re	tire at age 58	
DROP Utilization:	No me	No members are assumed to elect to enter the DROP						



Interest on DROP Accounts:	3.00% on account balances as of September 1, 2017, payable upon retirement 0.0% on account balances accrued after September 1, 2017		
DROP Payment Period:	Based on expected lifetime as of the later of September 1, 2017 or retirement date. Expected lifetime determined based on an 85% male/15% female blend of the current healthy annuitant mortality tables.		
DROP Annuitization Interest:	3.00%. Based on United States Department of Commerce Daily Treasury Yield Curve Rates for durations between 5 and 30 years.		
Actuarial Equivalence:	Actuarial equivalence for optional forms of benefit payments are based on an 85% male/15% female blend of the current healthy annuitant mortality tables, along with an interest rate of 7.25%		
Unknown Data for Participants:	Same age and service as those exhibited by members with similar known characteristics. If not specified, members are assumed to be male.		
Family Composition:	75% of participants are assumed to be married. Females are assumed to be three years younger than males. The youngest child is assumed to be ten years old.		
Benefit Election:	Married participants are assumed to receive the Joint and Survivor annuity form of payment and non-married participants are assumed to receive a Life Only annuity.		
Actuarial Value of Assets:	Market value of assets		
Actuarial Cost Method:	Entry Age Normal Actuarial Cost Method. Entry Age is the age at the time the member commenced employment. Normal Cost and Actuarial Accrued Liability are calculated on an individual basis, with Normal Cost determined using the plan of benefits applicable to each participant. Actuarial Liability is allocated by salary.		
Amortization Methodology:	The actuarially determined contribution is calculated using a rolling 10-year amortization of unfunded actuarially accrued liability.		
Justification for Changes in Actuarial Assumptions:	<ul> <li>The following assumptions were updated with this valuation:</li> <li>The salary scale assumption was updated to reflect the 2016 Meet and Confer Agreement, as amended in 2018.</li> <li>Annual 2.00% COLAs are assumed to be payable beginning October 1, 2050, based on an updated projection of unfunded actuarial accrued liability. In the prior valuation, these COLAs were assumed to begin October 1, 2053.</li> </ul>		



### **EXHIBIT II – SUMMARY OF PLAN PROVISIONS**

This exhibit summarizes the major provisions of the Plan included in the valuation. It is not intended to be, nor should it be interpreted as, a complete statement of all plan provisions.

#### MEMBERS WHOSE PARTICIPATION BEGAN BEFORE MARCH 1, 2011

Plan Year:	January 1 through December 31
Plan Status:	Ongoing
Normal Retirement:	
Benefit Earned Prior to September 1, 2017	
Age Requirement	50
Service Requirement	5
Amount	The greater of 3% of Average Supplemental Computation Pay times years of Pension Service (maximum 96.0%).
Average Supplemental Computation Pay	Supplemental Computation Pay is the current rate of pay received by the member, minus the rate of pay the member would receive for the highest civil service rank the member held.
	Average Supplemental Computation Pay is determined based on the highest 36 consecutive months of Supplemental Computation Pay.
Benefit Earned Beginning September 1, 2017	
Age Requirement	58
Service Requirement	5
Amount	The greater of 2.5% of Average Supplemental Computation Pay times years of Pension Service (maximum 90.0%).
Average Supplemental Computation Pay	Supplemental Computation Pay is the current rate of pay received by the member, minus the rate of pay the member would receive for the highest civil service rank the member held.
	Average Supplemental Computation Pay is determined based on the highest 60 consecutive months of Supplemental Computation Pay.



Eligible as of September 1, 2017 ge Requirement ervice Requirement mount				nth (Table 2) Average Su	upplemental Computati
	Benefit Accrued by S 20 & Out			Benefit Accrued by September 1, 2017 20 & Out Table 2	
		Age	20 & Out Multiplier	Age	20 & Out Multiplier
		45 & under	2.00%	53 & under	2.00%
		46	2.25%	54	2.10%
		47	2.50%	55	2.20%
		48	2.75%	56	2.30%
		49	2.75%	57	2.40%
		50 & above	3.00%	58 & above	2.50%
<b>If Not Eligible as of September 1, 2017</b> Age Requirement Service Requirement Amount	None 20 years 20 & Out	Multiplier times 60-mo		ntal Computation Pay tim t Table 2	ies years of Pension S
				20 & Out	
			Age	Multiplier	
			53 & under	2.00%	
			54	2.10%	
			55	2.20%	
			56	2.30%	
			57 58 & above	2.40%	
				2.50%	

★ Segal Consulting <sup>49</sup>

Early Retirement:	
<i>If at least age 45 and less than age 50 as of September 1, 2017</i>	
Age Requirement	45
Service Requirement	5
Amount	Normal pension accrued prior to September 1, 2017 plus the benefit accrued based on the 20 & Out Table 2 for service beginning September 1, 2017, reduced by 2/3 of 1% for each whole month by which the benefit commencement date precedes the normal retirement date.
lf reach age 53 after September 1, 2017	
Age Requirement	53
Service Requirement	5
Amount	Normal pension accrued prior to September 1, 2017 plus the benefit accrued based on the 20 & Out Table 2 for service beginning September 1, 2017. The benefit will be reduced by 2/3 of 1% per month from age 58 for the post-September 1, 2017 benefit.
Non-Service Connected Disability:	
Eligibility	Injury or illness (lasting more than 90 days) not related to or incurred while in the performance of the member's job, preventing the member from performing their departmental duties.
Amount	3% of Average Computation Pay for service earned prior to September 1, 2017 and the applicable benefit multiplier from 20 & Out Table 2 times Average Supplemental Computation Pay for service earned beginning September 1, 2017
Service-Connected Disability:	
Eligibility	Injury or illness (lasting more than 90 days) obtained while on duty in the performance of the member's job.
Amount	3% of Average Computation Pay for service earned prior to September 1, 2017 and the applicable benefit multiplier from 20 & Out Table 2 times Average Supplemental Computation Pay for service earned beginning September 1, 2017; if the member has less than 20 years of service, the benefit will be calculated as if they had 20 years at the time of disability.
Benefit Supplement:	
Age Requirement	55
Service Requirement	20 years, waived if member is receiving a service-connected disability
Amount	3% of the total monthly benefit (including any applicable COLAs) payable to the Member when the Member attains age 55. The benefit supplement shall not be less than \$75 per month.



	Beginning September 1, 2017, only those annuitants already receiving the supplement will be eligible to maintain their current supplement, which will not change ongoing; future retirees will not be eligible for the supplement.
Termination Benefit:	
With less than five years of pension service	Upon request, the member's contributions will be returned without interest.
With at least five years of pension service	The member may either withdraw contributions or leave contributions in the Plan and receive a monthly benefit to commence no earlier than the member's earliest eligibility for retirement benefits. Retirement benefit is equal to the accrued benefit as of the date of termination.
Pre-Retirement Death Benefit:	
While in active service	The greater of 50% of the Member's accrued benefit or a benefit based on 20 years of service. The benefit may not exceed 45% of Average Supplemental Computation Pay.
After leaving active service, with fewer than five years	A lump sum benefit equal to the return of member contributions without interest.
After leaving active service, with at least five years	50% of the Member's accrued benefit, with no early retirement reduction
Post-Retirement Death Benefit:	50% or 100% of the pension the Member was receiving at the time of their death, depending on the form of joint and survivor annuity chosen; if a life only annuity was chosen, no further benefits will be paid
Qualified Surviving Children Benefit:	50% of the pension the Member was receiving at the time of their death, divided equally among the children, paid until the youngest child is 19 years old or for life if the child becomes handicapped prior to age 23
Special Survivor Benefit:	
Eligibility	Upon leaving active service or joining DROP: a) the Member was at least 55 years old with at least 20 years of pension service, or b) the sum of the Member's age plus Pension Service was at least 78; <b>and</b>
	Has no Qualified Surviving Children or handicapped children currently eligible for survivor benefits; and
	Whose Qualified Surviving Spouse is at least 55 years old. The Qualified Surviving Spouse does not have to be 55 years old at the time of the Member's death.
Amount	Once all the eligibility conditions are met, the amount the Qualified Surviving Spouse will receive increases from 50% of the Member's pension benefit to a percentage of the Member's pension benefit based on 3% times the number of years of Pension Service the Member worked.
Survivor Benefit if No Qualified Surviving Spouse:	A lump sum that is the actuarial equivalent of 120 monthly payments of the greater of: 50% of the Member's pension benefit at the time of their death, or a benefit based on 20 years of the Member's service.



DROP:		
Eligibility	Members in active service who are retirement eligible may elect to enter the Deferred Retirement Option P (DROP).	
Distribution	The DROP account balance will be paid over the expected future lifetime of annuitants.	
Interest	Based on United States Department of Commerce Daily Treasury Yield Curve Rates for durations between 5 and 30 years; interest rate is based on the expected lifetime of the members at the time they retire. Interest is only paid on DROP account balances as of September 1, 2017.	
Cost of Living:	The Board may grant an ad hoc COLA based on the actual market return over the prior five years less 5%, not to exceed 4% of the base benefit, if, after granting a COLA, the funded ratio on a market value of assets basis is no less than 70%.	
Member Contributions:	13.5% of supplemental computation pay for all members	
City Contributions:	The City will contribute the Actuarially Determined Employer Contribution based on a 10-year rolling amortization period.	
Optional Forms of Benefits:	Life Only Annuity, 50% or 100% Joint and Survivor Pension	
Changes in Plan Provisions:	None.	



#### **MEMBERS WHOSE PARTICIPATION BEGAN ON OR AFTER MARCH 1, 2011**

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Normal pension accrued, reduced by 2/3 of 1% for each whole month by which the benefit commencement date precedes the normal retirement date.			
None 20 years			
vice			



Non-Service Connected Disability:			
Eligibility	Injury or illness (lasting more than 90 days) not related to or incurred while in the performance of the member's job, preventing the member from performing their departmental duties.		
Amount	The Member's accrued benefit, but not less than a pro-rated minimum benefit.		
Service-Connected Disability:			
Eligibility	Injury or illness (lasting more than 90 days) obtained while on duty in the performance of the member's job.		
Amount	The greater of 50% of Average Supplemental Computation Pay and the Member's accrued benefit.		
Termination Benefit:			
With less than five years of service	Upon request, the member's contributions will be returned without interest.		
With at least five years of service	The member may either withdraw contributions or leave contributions in the Plan and receive a monthly benefit to commence no earlier than the member's earliest eligibility for retirement benefits. Retirement benefit is equal to the accrued benefit as of the date of termination.		
Pre-Retirement Death Benefit:			
While in active service	The greater of 50% of the Member's accrued benefit or a benefit based on 20 years of service. The benefit may not exceed 45% of Average Supplemental Computation Pay.		
After leaving active service, with less than five years	A lump sum benefit equal to the return of member contributions without interest.		
After leaving active service, with at least five years	50% of the Member's accrued benefit, with no early retirement reduction		
Post-Retirement Death Benefit:	50% or 100% of the pension the Member was receiving at the time of their death, depending on the form of joint and survivor annuity chosen; if a life only annuity was chosen, no further benefits will be paid		
Qualified Surviving Children Benefit:	50% of the pension the Member was receiving at the time of their death, divided equally among the children, paid until the youngest child is 19 years old or for life if the child becomes handicapped prior to age 23		
Special Survivor Benefit:			
Eligibility	Upon leaving active service or joining DROP: a) the Member was at least 55 years old with at least 20 years of pension service, or b) the sum of the Member's age plus Pension Service was at least 78; <b>and</b> Has no Qualified Surviving Children or handicapped children currently eligible for survivor benefits; <b>and</b> Whose Qualified Surviving Spouse is at least 55 years old. The Qualified Surviving Spouse does not have to be 55 years old at the time of the Member's death.		



Amount	Once all the eligibility conditions are met, the amount the Qualified Surviving Spouse will receive increases from 50% of the Member's pension benefit to a percentage of the Member's pension benefit based on 3% times the number of years of Pension Service the Member worked.	
Survivor Benefit if No Qualified Surviving Spouse:	A lump sum that is the actuarial equivalent of 120 monthly payments of the greater of: 50% of the Member's pension benefit at the time of their death, or a benefit based on 20 years of the Member's service.	
DROP:		
Eligibility	Members in active service who are retirement eligible may elect to enter the Deferred Retirement Option Plan (DROP).	
Distribution	The DROP account balance will be paid over the expected future lifetime of annuitants.	
Interest	Based on United States Department of Commerce Daily Treasury Yield Curve Rates for durations between 5 and 30 years; interest rate is based on the expected lifetime of the members at the time they retire. Interest is only paid on DROP account balances as of September 1, 2017.	
Cost of Living:	The Board may grant an ad hoc COLA based on the actual market return over the prior five years less 5%, not to exceed 4% of the base benefit, if, after granting a COLA, the funded ratio on a market value of assets basis is no less than 70%.	
Member Contributions:	13.5% of supplemental computation pay for all members	
City Contributions:	The City will contribute the Actuarially Determined Employer Contribution based on a 10-year rolling amortization period.	
Optional Forms of Benefits:	Life Only Annuity, 50% or 100% Joint and Survivor Pension	
Changes in Plan Provisions:	None.	



# Section 5: GASB 67 Information

# **EXHIBIT 1 – NET PENSION LIABILITY**

The components of the net pension liability at December 31, 2018 were as follows:

Total pension liability	\$31,830,733
Plan fiduciary net position	18,317,893
Net pension liability	13,512,840
Plan fiduciary net position as a percentage of the total pension liability	57.55%

Actuarial assumptions. The total pension liability was determined by an actuarial valuation as of January 1, 2019, using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.75%
Real rate of return	4.50%
Investment rate of return	7.25%, net of pension plan investment expense, including inflation

The actuarial assumptions used in the January 1, 2019 valuation were based on the results of an experience study for the period January 1, 2010 to December 31, 2014, plus assumption changes included in the January 1, 2017, 2018 and 2019 valuations. Assumptions are detailed in *Section 4, Exhibit I* of this report.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of December 31, 2018 are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return*
Global Equity	40%	6.40%
Emerging Market Equity	10%	9.47%
Private Equity	5%	10.00%
Short-Term Investment Grade Bonds	12%	1.31%
Investment Grade Bonds	4%	1.89%
High Yield Bonds	4%	4.00%
Bank Loans	4%	3.52%
Global Bonds	4%	1.69%
Emerging Markets Debt	4%	4.48%
Real Estate	5%	4.58%
Natural Resources	5%	7.44%
Cash	<u>3%</u>	1.12%
Total	100%	

<sup>1</sup>The real rates of return are net of inflation provided by Segal Marco Advisors, a member of The Segal Group.

*Discount rate:* The discount rate used to measure the total pension liability was 7.25%. The projection of cash flows used to determine the discount rate assume that City contributions will equal the employer's normal cost plus a ten-year amortization payment on the unfunded actuarial accrued liability and member contributions will equal 13.50% of supplemental computation pay. Based on those assumptions, the System's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

*Actuarial cost method:* In accordance with GASB 67, the Total Pension Liability for active members is valued as the total present value of benefits once they enter the DROP. For the funding valuation, the liability for these members accumulates from their entry age until they are assumed to leave active service.

Sensitivity of the net pension liability to changes in the discount rate. The following presents the net pension liability, calculated using the discount rate of 7.25%, as well as what the net pension liability would be if it were calculated using a discount rate that is one-percentage-point lower (6.25%) or one-percentage-point higher (8.25%) than the current rate:

	1% Decrease	Current Discount	1% Increase
	(6.25%)	(7.25%)	(8.25%)
Net pension liability	\$16,362,973	\$13,512,840	\$11,068,973



	2018	2017
Total pension liability		
Service cost	\$222,231	\$111,485
Interest	2,359,025	2,799,166
Change of benefit terms	887,898	-5,305,618
<ul> <li>Differences between expected and actual experience</li> </ul>	-2,628,276	-1,434,786
Changes of assumptions	27,946	-479,159
<ul> <li>Benefit payments, including refunds of employee contributions</li> </ul>	-2,708,271	<u>-2,668,579</u>
Net change in total pension liability	-\$1,839,447	-\$6,977,491
Total pension liability – beginning	<u>33,670,180</u>	<u>40,647,671</u>
Total pension liability – ending (a)	<u>\$31,830,733</u>	<u>\$33,670,180</u>
Plan fiduciary net position		
Contributions – employer	\$1,979,285	\$2,077,059
Contributions – employee	73,880	66,095
Net investment income	1,220,482	739,618
<ul> <li>Benefit payments, including refunds of employee contributions</li> </ul>	-2,708,271	-2,668,579
Administrative expense	-52,636	-68,528
Interest expense	<u>0</u>	<u>-10,839</u>
Net change in plan fiduciary net position	\$512,740	\$134,826
Plan fiduciary net position – beginning	<u>17,805,153</u>	<u>17,670,327</u>
Plan fiduciary net position – ending (b)	<u>\$18,317,893</u>	<u>\$17,805,153</u>
Net pension liability – ending (a) – (b)	<u>\$13,512,840</u>	<u>\$15,865,027</u>
Plan fiduciary net position as a percentage of the total pension liability	57.55%	52.88%
Covered employee payroll	\$621,622	\$916,199
Net pension liability as percentage of covered employee payroll	2,173.80%	1,731.61%

#### Notes to Schedule:

*Benefit changes:* Plan changes effective September 1, 2017 that were signed into law May 31, 2017 as HB 3158 are reflected for the first time in the December 31, 2017 total pension liability, along with assumption changes that were implemented as part of the plan changes. The provision allowing members who entered DROP before June 1, 2017 to revoke the DROP election during a window from September 1, 2017 through February 28, 2018 is reflected in the December 31, 2018 total pension liability. *Change of Assumptions:* The blended discount rate increased from 4.12% to 7.25% as of December 31, 2017. The assumption changes in 2018 include updates to the salary scale to reflect the 2016 Meet and Confer Agreement, as amended in 2018, and a change in the expected COLA date from October 1, 2053 to October 1, 2050.



Year Ended December 31	Actuarially Determined Contributions	Contributions in Relation to the Actuarially Determined Contributions	Contribution Deficiency (Excess)	Covered- Employee Payroll	Contributions as a Percentage of Covered Employee Payroll
2015	\$2,442,790	\$2,442,790	\$0	\$556,725	\$438.78%
2016	3,063,584	3,063,584	0	724,503	422.85%
2017	2,086,639	2,077,059	9,580	525,048	395.59%
2018	2,273,581	1,979,285	294,296	916,199	216.03%

## **EXHIBIT 3 – SCHEDULE OF EMPLOYER CONTRIBUTIONS**

The contribution deficiencies for calendar years 2017 and 2018 represent contributions directed to the Excess Benefit Plan and Trust.

#### Notes to Schedule:

#### Methods and assumptions used to determine contribution rates for the year ended December 31, 2018:

Valuation date	Actuarially determined contribution is calculated as of January 1, 2018 the beginning of the fiscal year in which contributions are reported
Actuarial cost method	Entry age
Amortization method	10-year level percent of payroll, using 2.75% annual increases
Remaining amortization period	10 years, open
Asset valuation method	At market value.
Investment rate of return	7.25%, including inflation, net of pension plan investment expense
Inflation rate	2.75%
Projected salary increases	Inflation plus merit increases, Varying by group and service Group specific rates based on age.
Retirement rates	Group specific rates based on age
Cost of Living adjustments	2.00% simple increases starting October 1, 2053.



Mortality:	
Pre-retirement	Sex-distinct RP-2014 Employee Mortality Table, set back two years for males, projected generationally using Scale MP-2015
Healthy annuitant	Sex-distinct RP-2014 Healthy Annuitant Mortality Table, set forward two years for females, projected generationally using Scale MP-2015
Disabled	Sex-distinct RP-2014 Disabled Retiree Mortality Table, set back three years for males and females, projected generationally using Scale MP-2015
Other information	See Section 4 of the January 1, 2018 actuarial valuation for a full outline of assumptions. See Exhibit 2 of this Section for the history of changes to plan provisions and assumptions over the last two years.
DROP utilization	0% of Police and Fire members are assumed to elect to enter DROP
Interest on DROP Accounts	<ul> <li>Beginning September 1, 2017:</li> <li>2.75% on annuitant account balances</li> <li>2.75% payable upon retirement on active account balances as of September 1, 2017</li> <li>0.00% on active account balances accrued after September 1, 2017</li> <li>Beginning January 1, 2018:</li> <li>3.00% payable upon retirement on active account balances as of September 1, 2017</li> </ul>

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# **DISCUSSION SHEET**

# **ITEM #B2**

Торіс:	Initial reading and discussion of the 2020 Budget
Discussion:	Attached is the budget proposal for Calendar Year 2020.
	The budget has been prepared in total for both the Combined Pension Plan and the Supplemental Plan. Total expenses are then allocated to the Supplemental Plan based upon the Group Trust allocation reported by JPMorgan.
	Significant changes from the prior year budget and/or projected 2019 actual expenses are explained in the comments accompanying the proposed budget.
Staff	
Recommendation:	<b>Direct</b> staff to revise the proposed budget based on the direction of the Board and bring the revised proposed budget to the Board at the November 14, 2019 Board meeting for consideration for adoption. <b>Authorize</b> forwarding the 2020 proposed budget to the City of Dallas for comment and the posting of the proposed budget to www.dpfp.org for member review prior to the November meeting.

Supplemental Board Meeting- Thursday, October 10, 2019

# DALLAS POLICE AND FIRE PENSION SYSTEM PROPOSED BUDGET SUMMARY FOR THE YEAR 2020 FIRST READING AT THE OCTOBER 10, 2019 BOARD MEETING

				Varianc	es	Variances		
				2020	2019	2020	2019	
				Prop. Bud. vs	Budget	Prop. Bud. vs	Proj. Act.	
Expense Type	2019 Budget	2019 Projected Actual	2020 Proposed Budget	\$	%	\$	%	
Administrative Expenses	5,814,377	5,080,180	5,755,981	(58,396)	-1.0%	675,801	13.3%	
Investment Expenses	16,851,000	16,321,090	16,385,551	(465,449)	-2.8%	64,461	0.4%	
Professional Expenses	2,189,975	1,517,027	2,417,120	227,145	10.4%	900,093	59.3%	
Total	\$ 24,855,352	\$ 22,918,297	\$ 24,558,652	\$ (296,700)	-1.2%	\$ 1,640,355	7.2%	

	Dallas Police & Fire Pension System Proposed Operating Budget Calendar Year 2020								
	Description	2019 Budget	2019 Projected Actual*	2020 Proposed Budget	\$ Change 2020 Prop. Bud. vs. 2019 Bud.	% Change 2020 Prop. Bud. vs. 2019 Bud.	\$ Change 2020 Prop. Bud. vs. 2019 Proj. Actual	% Change 2020 Prop. Bud. vs. 2019 Proj. Actual	
Adm	inistrative Expenses								
1	Salaries and benefits	3,831,889	3,407,653	3,660,371	(171,518)	(4.5%)	252,718	7.4%	
2	Employment Expense	52,275	1,734	27,110	(25,165)	(48.1%)	25,376	1463.4%	
	Memberships and dues	19,182	20,663	19,706	524	2.7%	(957)	(4.6%)	
	Staff meetings	1,000	123	1,000	-	0.0%	877	713.0%	
	Employee service recognition	5,000	2,436	5,000	-	0.0%	2,564	105.3%	
	Member educational programs	2,500	1,500	2,750	250	10.0%	1,250	83.3%	
	Board meetings	7,600	4,872	6,420	(1,180)	(15.5%)	1,548	31.8%	
	Conference registration/materials - Board	14,900	2,565	11,650	(3,250)	(21.8%)	9,085	354.2%	
-	Travel - Board	32,620	3,993	21,500	(11,120)	(34.1%)	17,507	438.4%	
	Conference/training registration/materials - Staff	37,500	5,207	43,800	6,300	16.8%	38,593	741.2%	
	Travel - Staff	37,500	15,689	47,500	10,000	26.7%	31,811	202.8%	
	Liability insurance	604,553	515,940	640,571	36,018	6.0%	124,631	24.2%	
	Communications (phone/internet)	55,600	68,243	56,300	700	1.3%	(11,943)	(17.5%)	
_	Information technology projects	70,000	82,397	140,000	70,000	100.0%	57,603	69.9%	
	IT subscriptions/services/licenses	147,840	125,623	143,500	(4,340)	(2.9%)	17,877	14.2%	
	IT software/hardware	17,000	14,978	19,500	2,500	14.7%	4,522	30.2%	
	Building expenses	365,339	400,688	405,467	40,128	11.0%	4,779	1.2%	
	Repairs and maintenance	108,249	92,360	97,414	(10,835)	(10.0%)	5,054	5.5%	
19	Office supplies	33,100	23,768	32,350	(750)	(2.3%)	8,582	36.1%	
20	Leased equipment	23,900	22,914	24,000	100	0.4%	1,086	4.7%	
	Postage	27,000	25,628	28,200	1,200	4.4%	2,572	10.0%	
	Printing	5,110	1,761	14,000	8,890	174.0%	12,239	695.0%	
	Subscriptions	2,140	698	2,125	(15)	(0.7%)	1,427	204.4%	
	Records storage	1,320	1,392	1,400	80	6.1%	8	0.6%	
_	Administrative contingency reserve	12,000	519	12,000	-	0.0%	11,481	2212.1%	
	Depreciation Expense	248,260	233,603	240,947	(7,313)	· · /	7,344	3.1%	
	Bank fees	3,000	3,233	3,400	400	13.3%	167	5.2%	
-	stment Expenses	14,490,000	14,729,000	14,178,000	(312,000)	(2.2%)	(551,000)	(3.7%)	
_	Investment management fees Investment consultant and reporting	430,000	327,605	465,000	(312,000) 35,000	(2.2%) 8.1%	(551,000) 137,395	(3.7%) 41.9%	
	Bank custodian services	237,000	221,343	222,000	(15,000)	(6.3%)	657	41.9% 0.3%	
	Other portfolio operating expenses (legal,								
31	valuation, tax)	1,694,000	1,043,142	1,520,551	(173,449)	(10.2%)	477,409	45.8%	
	Investment due diligence	48,000	-	48,000	-	0.0%	48,000	100.0%	
-	essional Services Expenses	400.000	400.004	004.000	4.44.000		70.070	40.70/	
	Actuarial services	120,000	182,924	261,000	141,000	117.5%	78,076	42.7%	
	Accounting services	59,000	59,000	60,770	1,770	3.0%	1,770	3.0%	
35	Independent audit	180,000	165,000	180,000	-	0.0%	15,000	9.1%	

	Dallas Police & Fire Pension System Proposed Operating Budget Calendar Year 2020								
			2019	2020	\$ Change	% Change	\$ Change	% Change	
	Description	2019	Projected	Proposed	2020 Prop. Bud.	2020 Prop. Bud.	2020 Prop. Bud. vs.	2020 Prop. Bud. vs.	
		Budget	Actual*	Budget	vs. 2019 Bud.	vs. 2019 Bud.	2019 Proj. Actual	2019 Proj. Actual	
36	Legal fees	1,300,000	619,295	1,350,000	50,000	3.8%	730,705	118.0%	
37	Legislative consultants	159,000	157,210	126,000	(33,000)	(20.8%)	(31,210)	(19.9%)	
38	Public relations	-	-	-	-	100.0%	-	100.0%	
39	Pension administration software & WMS	273,000	264,977	283,000	10,000	3.7%	18,023	6.8%	
40	Business continuity	15,500	17,909	26,600	11,100	71.6%	8,691	48.5%	
41	Network security review	15,000	17,018	10,000	(5,000)	(33.3%)	(7,018)	(41.2%)	
42	Network security monitoring	-	-	75,000	75,000	100.0%	75,000	100.0%	
43	Disability medical evaluations	29,000	2,500	9,500	(19,500)	(67.2%)	7,000	280.0%	
44	Elections	15,000	16,452	15,000	-	0.0%	(1,452)	(8.8%)	
45	Miscellaneous professional services	24,475	14,742	20,250	(4,225)	(17.3%)	5,508	37.4%	
	Total Budget	24,855,352	22,918,297	24,558,652	(296,700)	(1.2%)	1,640,355	7.2%	
	Less: Investment management fees	14,490,000	14,729,000	14,178,000	(312,000)	(2.2%)	(551,000)	(3.7%)	
	Adjusted Budget Total	10,365,352	8,189,297	10,380,652	15,300	0.1%	2,191,355	26.8%	

#### SUPPLEMENTAL BUDGET

Total Budget ( from above)	24,855,352	22,918,297	24,558,652	(296,700)	-1.2%	1,640,355	7.2%
Less: Allocation to Supplemental Plan Budget*	193,872	201,681	216,116	22,244	11.5%	14,435	7.2%
Total Combined Pension Plan Budget	24,661,480	22,716,616	24,342,536	(318,944)	(1.3%)	1,625,920	7.2%

\* Projected based on preliminary 8/31/19 YTD annualized \*\* Allocation to Supplemental is based on JPM allocation between accounts as of 8/31/19 of .0088%

0.88% per JPM Unitization report as of 8/31/19

Significant Budget Changes - 2020	
Budget Changes (>5% and \$10K)	

		2019	2019	2020	\$ Change	% Change	\$ Change	% Change	
		2013	Projected	Proposed	2020 Prop. Bud.	2020 Prop. Bud.	2020 Prop. Bud.	2020 Prop. Bud.	
	Item	Budget	Actual**	Budget	vs. 2019 Bud.	vs. 2019 Bud.	vs. 2019 Proj. Act.	vs. 2019 Proj. Act.	Explanation
	INCREASES:								
1	Actuarial services	120,000	182,924	261,000	141,000	117.5%	78,076	42.7%	Increase primarily related to the 5 year experience study to be completed in 2020 (\$70k) along with supplemental and specialized work.
2	Network security monitoring	-	-	75,000	75,000	100.0%	75,000	100.0%	New service to detect, analyze and respond to security events 24x7x365 using advanced security events filtration, de- duplication and correlation technologies. Cost will decrease to \$50k beginning in the second year.
3	Information technology projects	70,000	82,397	140,000	70,000	100.0%	57,603	69.9%	Four projects planned for the year including firewall and phone system replacement and domain upgrade. All projects under the \$50k capitalization level.
4	Legal fees	1,300,000	619,295	1,350,000	50,000	3.8%	730,705	118.0%	Slight increase in budget from 2019. Continued expenses from the Degan, COLA and Actuary cases along with new potential case filings in 2020. Some filings expected in 2019 are rolling into 2020.
5	Building expenses	365,339	400,688	405,467	40,128	11.0%	4,779	1.2%	Increased property taxes for the 3rd and 4th floor expected in 2020. HVAC and leasing expenses not budgeted in 2019, approx. \$30k.
6	Liability insurance	604,553	515,940	640,571	36,018	6.0%	124,631	24.2%	Initial renewal inquiries point to an increase in premiums on all policies. The 2019 actual projection vs. 2020 proposed budget variance is related to a one time change in the premium year resulting in only 11 months of expense in 2019. Additionally, 2019 premiums were lower than initially quoted renewals.
7	Investment consultant and reporting	430,000	327,605	465,000	35,000	8.1%	137,395	41.9%	HB322 legislature requires an independent investment review in 2020. The initial quote for this review in \$30k. The private market study planned for 2019 was not performed, but has been reforecast for 2020.
8	Business continuity	15,500	17,909	26,600	11,100	71.6%	8,691	48.5%	Includes new item of server replication replacing VMware subscription service - \$9,600.
9	Pension administration software & WM	273,000	264,977	283,000	10,000	3.7%	18,023	6.8%	Increased maintenance cost for Pension Gold and Web Member Services portal.
10	Travel - Staff	37,500	15,689	47,500	10,000	26.7%	31,811	202.8%	Returning to a more normal staff training schedule in 2020 which will require some travel. Additionally, some planned cross training will require some travel.
11	Printing	5,110	1,761	14,000	8,890	174.0%	12,239	695.0%	Approximately 2,500 updated member handbooks are forecast for printing in 2020.
12	Conference/training registration/materia	37,500	5,207	43,800	6,300	16.8%	38,593	741.2%	Returning to a more normal staff training schedule in 2020 along with some additional cross training planned.
13	Communications (phone/internet)	55,600	68,243	56,300	700	1.3%	(11,943)	-17.5%	LD contract expired in 2019 which resulted in increased costs. New contract signed and 2020 costs are expected to be lower.
14	Administrative contingency reserve	12,000	519	12,000	-	0.0%	11,481	2212.1%	Contingency reserve.
15	Investment due diligence	48,000	-	48,000	-	0.0%	48,000	100.0%	Forecast for software Evestment and due diligence travel.
16	Independent audit	180,000	165,000	180,000	-	0.0%	15,000	9.1%	Forecast for additional review time for appraisals and tail end funds along with modest price increase.
17	IT subscriptions/services/licenses	147,840	125,623	143,500	(4,340)	-2.9%	17,877	14.2%	YOY budget down slightly. Network security monitoring initiative will require some additional software - \$15K. Desktop outsourcing and other subscriptions less than forecast in 2019.
	REDUCTIONS:								
18	Other portfolio operating expenses (legal, valuation, tax)	1,694,000	1,043,142	1,520,551	(173,449)	-10.2%	477,409	45.8%	Some tail end expenses forecast in 2019 were not incurred. 2020 expense forecast increased over actual as more tail end services are expected during the year.

		2019	2019	2020	\$ Change	% Change	\$ Change	% Change	
	ltem	Budget	Projected Actual**	Proposed Budget	2020 Prop. Bud. vs. 2019 Bud.	2020 Prop. Bud. vs. 2019 Bud.	2020 Prop. Bud. vs. 2019 Proj. Act.	2020 Prop. Bud. vs. 2019 Proj. Act.	Explanation
19	Salaries and benefits	3,831,889	3,407,653	3,660,371	(171,518)	-4.5%	252,718	7.4%	Four positions forecasted for 2019 were not filled. Only one position is being forecasted for 2020.
20	Legislative consultants	159,000	157,210	126,000	(33,000)	-20.8%	(31,210)	-19.9%	Legislature not planned to be in session 2020. Cost is lower when legislature is not in session.
21	Employment Expense	52,275	1,734	27,110	(25,165)	-48.1%	25,376	1463.4%	Expenses reduced in 2019 because only one position was filled. Only one position forecast for 2020.
22	Disability medical evaluations	29,000	2,500	9,500	(19,500)	-67.2%	7,000	280.0%	2019 forecast was for 7 new disabilities, 2 special needs children and 3 recalls. One new disability evaluation so far for 2019. Three disability and one child evaluation forecast for 2020.
23	Bank custodian services	237,000	221,343	222,000	(15,000)	-6.3%	657	0.3%	Fewer investment accounts than projected for JPM to manage in 2019 resulted in reduced fees. No significant change for 2020.
24	Travel - Board	32,620	3,993	21,500	(11,120)	-34.1%	17,507	438.4%	Less board travel than expected in 2019. Expected travel in 2020 is projected to be less than in prior years.
25	Repairs and maintenance	108,249	92,360	97,414	(10,835)	-10.0%	5,054	5.5%	Less equipment (Phone, AV, printers, etc.) repairs than forecast in 2019. Slight Increase in 2020 forecast over 2019 projected expenses as more building repairs are expected.

\*\* Projected based on 8/31/19 Prelim YTD annualized